# **Auditing Procedures Report**

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended

| Local Unit of Government Type |       |             |          |                                      | Local Unit Name                      |  | County     |
|-------------------------------|-------|-------------|----------|--------------------------------------|--------------------------------------|--|------------|
| ☐County                       | □City | □Twp        | □Village | ⊠Other                               | Huron-Clinton Metropolitan Authority |  | Livingston |
| Fiscal Year End Opinion Date  |       |             |          | Date Audit Report Submitted to State |                                      |  |            |
| December 31, 2007 Apr         |       | April 29, 2 | 800      | May 28, 2008                         |                                      |  |            |
| 144 66 41 4                   |       |             |          |                                      |                                      |  | -          |

We affirm that:

We are certified public accountants licensed to practice in Michigan.

We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the

| Mana | agem | ent l | Letter (report of comments and recommendations).  |
|------|------|-------|---|
|      | YES  | 9     | Check each applicable box below. (See instructions for further detail.)   |
| 1.   | ×    |       | All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.   |
| 2.   | ×    |       | There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.   |
| 3.   | ×    |       | The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.  |
| 4.   | ×    |       | The local unit has adopted a budget for all required funds.   |
| 5.   | ×    |       | A public hearing on the budget was held in accordance with State statute.   |
| 6.   | ×    |       | The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.   |
| 7.   | ×    |       | The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.  |
| 8.   | ×    |       | The local unit only holds deposits/investments that comply with statutory requirements.   |
| 9.   | ×    |       | The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin).  |
| 10.  | ×    |       | There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover. |
| 11.  | X    |       | The local unit is free of repeated comments from previous years.  |
| 12.  | ×    |       | The audit opinion is UNQUALIFIED.   |
| 13.  | ×    |       | The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).  |

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

The board or council approves all invoices prior to payment as required by charter or statute.

▼ To our knowledge, bank reconciliations that were reviewed were performed timely.

I, the undersigned, certify that this statement is complete and accurate in all respects.

| We have enclosed the following:  |  | d Not Require          | Not Required (enter a brief justification) |           |                |  |
|--|--|------------------------|--|-----------|----------------|--|
| Financial Statements   |  |                        |  |           |                |  |
| The letter of Comments and Recommendations   |  |                        |  |           |                |  |
| Other (Describe)   |  |                        |  |           |                |  |
| Certified Public Accountant (Firm Name)  |  |                        | Telephone Number                           |           |                |  |
| Rehmann Robson   |  |                        | 248-952-5000                               |           |                |  |
| Street Address   |  |                        | City                                       | State     | Zip            |  |
| 5750 New King Street, Ste. 200   |  |                        | Troy                                       | MI        | 48098          |  |
| Authorizing CPA Signature  Digitally signed by Thomas Darling, CPA                     |  | Printed Name           |  | License I | License Number |  |
| Thomas Darling, CPA Darling, GPA, C-US, o-Rehmann Robson, email-idefining/erehmann.com |  | Thomas E. Darling, CPA |  | A246      | A246550        |  |

# HURON-CLINTON METROPOLITAN AUTHORITY, MICHIGAN



# COMPREHENSIVE ANNUAL FINANCIAL REPORT

# FOR THE YEAR ENDED DECEMBER 31, 2007

# SUBMITTED TO THE HURON-CLINTON METROPOLITAN AUTHORITY BOARD OF COMMISSIONERS

John C. Hertel – Chairman – Governor Appointee Harry E. Lester – Vice Chairman – Wayne County Peter S. Walters – Treasurer – Oakland County Warren C. Evans – Governor Appointee John E. La Belle – Livingston County Robert W. Marans – Washtenaw County Anthony V. Marrocco – Macomb County

Prepared by the Huron-Clinton Metropolitan Authority Controller's Department



# Huron - Clinton Metropolitan Authority, Michigan Comprehensive Annual Financial Report For the Year Ended December 31, 2007

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# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Huron-Clinton Metropolitan Authority, Michigan

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

STATE OF THE STATE

Uhne S. Cox

President

Executive Director

# HURON-CLINTON METROPOLITAN AUTHORITY



### COMMISSIONERS

JOHN C. HERTEL, Chairman HARRY E. LESTER, Vice-Chairman PETER S. WALTERS, Treasurer WARREN C. EVANS JOHN E. LA BELLE ROBERT W. MARANS ANTHONY V. MARROGGO

April 29, 2008

To the Board of Commissioners, Director and Citizens of the Huron-Clinton Metropolitan Authority. Park District:

State law requires that all local governmental units, including authorities such as the Huron-Clinton Metropolitan Authority, publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Huron-Clinton Metropolitan Authority for the fiscal year ended December 31, 2007. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with management.

The comprehensive annual financial report is presented in three sections: introductory, financial and statistical. The introductory section, which is unaudited, includes the letter of transmittal, an organizational chart and a list of the Huron-Clinton Metropolitan Authority's principal appointed officials. The financial section includes the financial statements and schedules, as well as the independent auditor's report on these financial statements and schedules. The Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it. The statistical section, which is unaudited, includes selected financial information, generally presented on a multi-year basis.

The financial reporting entity of the Huron-Clinton Metropolitan Authority includes all funds of the Huron-Clinton Metropolitan Authority. The Authority is a special district form of government operating independently of all other governmental agencies. It provides a full range of recreational activities in the five-county region surrounding metro Detroit.

# GOVERNMENTAL STRUCTURE, LOCAL ECONOMIC CONDITION AND OUTLOOK

The Huron-Clinton Metropolitan Authority was sanctioned by Public Act 147 of Public Acts 1939. This Act provided for the incorporation of the Huron-Clinton Metropolitan Authority to permit the counties of Livingston, Macomb, Oakland, Washtenaw and Wayne to join in a metropolitan district for planning, promoting and/or acquiring, constructing, owning, developing, maintaining and operating, either within or without their limits, parks, connecting drives and/or limited access highways; to provide for the assessment, levy and collection of property taxes on both real and personal properties

located within its boundaries. A referendum was held on November 5, 1940 on the proposed Huron-Clinton Metropolitan Authority. The citizens of the five-county district approved the creation of the Huron-Clinton Metropolitan Authority.

The governing body of the Huron-Clinton Metropolitan Authority is a seven member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the Governor of Michigan and serve four-year terms. Each of the five member counties, through their respective Board of Commissioners, appoints a Commissioner to serve a six-year staggered term. Public meetings of the Board of Commissioners are held on the second Thursday of each month. The Board of Commissioners is responsible, among other things, for setting policy, adopting the budget, setting fees, approving contracts, land acquisition and expenditures, planning of new parks and facilities and appointing four staff officers – Director, Deputy Director, Secretary and Controller.

The Director is responsible for carrying out the policies of the Board of Commissioners, for overseeing the day-to-day operations of the park system, hiring all full time employees and approving all purchase commitments of the Authority. The Deputy Director oversees all park operations/activities. The Secretary keeps minutes of all Board of Commissioner meetings, is the official custodian of all records of the Authority, coordinates the recording of all property owned by the Authority and certifies all payment vouchers prior to approval by the Board of Commissioners. The Controller is responsible for maintaining all financial accounting records of the Authority, collecting all revenues due the Authority, investing all Authority funds, issuing payment vouchers for goods, services and payrolls, maintaining property/casualty insurances and serves as the Pension Plan Trustee and Retiree Health Trust Plan Administrator.

Named after the two longest rivers within its boundaries, the Authority's main endeavor is to provide a variety of recreational opportunities through the development of natural resources along the Huron and Clinton Rivers for the benefit of the 4.5 million citizens of the five-county park district located in southeastern Michigan. Since its inception, the Authority has created thirteen Metroparks covering over 24,000 acres within the 1,600 square mile watershed area of the Huron and Clinton Rivers. These Metroparks have been developed on the best natural resources available, considering population trends and changing needs within the district with a minimum disruption of existing land use. The Authority is a dynamic and changing organization striving to provide new facilities and better service, but the basic philosophy of utilizing the best natural resource areas possible to provide a broad range of regional outdoor activities has not changed. This was the widely understood reason and purpose of establishing the organization and has been carefully followed by its Board of Commissioners throughout its history.

The characteristics of the Metroparks are different from recreation supplied by most other units of government or by the private sector. Generally, Metroparks are fairly large in size and offer a blend of natural resources such as lake, river, woods or wildlife area with constructed facilities that provide for more intensive recreational pursuits such as swimming, golfing, bicycling, crosscountry skiing or other outdoor recreation. These Metroparks are within an hour's drive for most of the residents of the region and are considered "day use" parks.

The Metroparks range in size from 53 acres at Delhi Metropark to over 4,400 acres at Stony Creek Metropark. The larger Metroparks are designed to accommodate crowds of 35,000 or more on peak use days. In 2007, the Metropark system provided recreation for 9.0 million park visitors.

The Authority's centralized Administrative Office coordinates the development and operation of all thirteen Metroparks. The following departments are housed at the Administrative Office: (1) Executive; (2) Controller; (3) Engineering; (4) Planning; (5) Human Resources; (6) Graphic Design; (7) Communications; (8) Purchasing; (9) Information Systems; (10) Community Relations; (11) Police; and (12) Interpretive Services.

The day-to-day administration, operation and maintenance of each Metropark is coordinated through six park offices. These offices oversee all on-site park activities, operations and maintenance of buildings, roads and grounds.

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment in which the Huron-Clinton Metropolitan Authority operates. To say that the state of Michigan and, in particular, southeast Michigan's economy has fallen on hard times would be an understatement. The prolonged economic downturn for Michigan continued in 2007. Economic statistics show that Michigan remained in a recession for the fourth consecutive year. The unprecedented restructuring of the domestic auto industry and related segments continues to be a huge drag on the Michigan economy. In 2007 the domestic auto makers lost another 2.7 percentage points of market share, bringing their cumulative loss since 2001 to 12 percentage points. Domestic auto production now accounts for less than 50 percent of all auto production. The Detroit "Big Three" auto makers continue to eliminate thousands of jobs through buyouts and layoffs as they try to match production to reduced market share. Not only are jobs being eliminated, but those auto jobs that remain are at substantially reduced wage rates and benefit levels. A new labor contract negotiated with the United Auto Workers in 2007 will allow more buyouts of high-priced workers to continue into 2008, which will perpetuate the drag on the Authority's local economy.

The downturn in domestic auto production would, in and of itself, produce a poor economic climate. However, coupling this with the national mortgage crisis pushes Michigan, particularly southeast Michigan, into uncharted territory. The impact of this contracting economy is reverberating through all segments of southeast Michigan's economy, as evidenced by these statistics:

- 1. Michigan has the nation's highest unemployment rate at 7.6 percent.
- 2. Home foreclosures in 2007 throughout metro Detroit have quadrupled to nearly 100,000 with Wayne County having the highest foreclosure rate in the nation at 4.9 percent of households.
- 3. The average price of single-family homes in the metro Detroit area has fallen 17 percent since 2004.
- 4. Construction of new homes/condos hit a 40-year low, with only 3,500 permits issued, a 48 percent drop from 2006.

- 5. The number of homes on the market continues to surge, contributing to declining housing values as the supply far outpaces the demand.
- 6. The metro Detroit region continues to lose residents as another 44,000 residents left, bringing the three-year total since 2005 to nearly 105,000. The 44,000 residents leaving metro Detroit account for nearly 50 percent of residents leaving the entire state of Michigan (90,000).

The effect of this reeling economy will eventually translate into a much slower growth of Authority property tax revenues. To date, the Authority is still experiencing a growth in tax revenues due to Proposal A, which permits the growth of taxable values equal to the rate of inflation. Assessed values on existing properties have not fallen below taxable values, which translates into some additional growth of Authority tax revenues.

Given all these variables in our region, it is felt that southeast Michigan will remain a busy recreational playground due to the economy, natural features and water resources. The Metropark system will continue to play an important role in providing recreational opportunities for our residents and enhancing the overall quality of life. It is expected that residents will seek quality recreational opportunities closer to home at their 13 Metroparks.

A recent report by the Southeast Michigan Council of Governments (SEMCOG), the regional planning agency, indicates that there will be a major shift in the age mix of the population served by the Metropark system. It is predicted that over one-third of the population in southeast Michigan will be over 55 by year 2030. Current 2007 United States Census Bureau estimates are that the five-county population stands at 4,555,000 residents. The Authority hopes to serve more of these residents as they age.

# **MAJOR INITIATIVES**

The Authority's staff, following directions from the Board of Commissioners and the Authority's Director, has been involved in a variety of capital projects throughout the year. These projects reflect the Authority's ongoing commitment to providing quality public recreational facilities and services in a well-maintained and safe environment to the citizens of southeast Michigan. Many of these projects relate to the Authority's emphasis of the Five-Year Plan on replacing/renovating worn out, outdated recreation facilities. The major activities and accomplishments during 2007 included:

1. The single largest individual construction project in the history of the Authority was let in July 2006. This \$9.2 million project has constructed a Family Aquatic Center at Lower Huron Metropark. This center will be known as "Turtle Cove." It consists of (1) an activity pool, (2) a lazy river, (3) two water slides, (4) a splash pad, (5) bathhouse, (6) concessions/administration building, (7) mechanical building, (8) parking lot, and (9) plaza/deck. The construction of this project started in 2006 and continued into 2007 with \$6,778,000 expended. Completion of this project is scheduled for early 2008 with a Memorial Day opening expected.

- 2. The completion of a new Aquatic Play Area at Kensington Metropark's Martindale Beach occurred in 2007, with \$341,000 expended. This Aquatic Play Area features 40 water spray features and two water slides with surrounding plaza and walks. This facility opened in June 2007 serving 55,000 visitors.
- 3. The original Nature Center at Stony Creek Metropark was replaced with a new 6,100 square foot, \$1.7 million Nature Center that features expanded exhibit space, classrooms and restrooms. This new facility was opened in fall 2007.
- 4. The replacement of the Food Concession Building at Kensington Metropark's Farm Center continued in 2007, with another \$85,000 expended. The new Food Concession Building is a 2,100 square foot building which opened in June 2007.
- 5. The Authority's hike/bike trails, roadways and service areas were upgraded with paving and reconstruction projects at three parks for a cost of \$277,000.
- 6. The Authority remains committed to replacing trees lost to the emerald ash borer by expending \$248,000 on replacement trees and various landscaping projects throughout the park system.
- 7. The renovation of the Metro Beach Metropark continued, with the letting of a \$0.9 million contract to completely replace the Central Plaza. During 2007, \$538,000 was expended on this project.
- 8. Underground communication cables were installed at Kensington and Stony Creek Metroparks at a cost of \$219,000 to improve telephone and data connections between facilities.
- 9. As part of an ongoing effort to eliminate vault latrines and upgrade Authority restroom facilities, comfort station construction contracts were let at Stony Creek and Huron Meadows with \$218,000 expended in 2007.
- 10. The Authority took over operation of the Stony Creek Golf Course from a concessionaire in late 2006. During 2007 numerous improvements were made to the clubhouse, golf car storage barn and service facility. Total 2007 capitalized improvements were \$140,000. This golf course generated \$968,000 in revenues, while direct operating costs totaled \$691,000 during 2007.
- 11. In total, the Authority invested in park facilities to the extent of nearly \$9.3 million, as work was done on 52 individual projects. These capitalized projects will help insure Metropark facility offerings to our public are in good working order and relevant to today's recreational interests.
- 12. The Planning and Engineering Departments worked on many other projects that were let in late 2007 or will be let for construction in 2008. Among the main "in progress" improvement projects are:
  - a. Kensington's Hickory Ridge comfort station (\$236,000);
  - b. Kensington's Golf Course irrigation system replacement (\$473,000);
  - c. Metro Beach's South Marina redevelopment (\$4.7 million);

- d. Metro Beach's Golf/Group Rental Area redevelopment (\$1.1 million);
- e. Kensington's Martindale Beach Bathhouse/Food Bar replacement (\$2.4 million);
- f. Stony Creek's Nature Center interpretive displays (\$185,000);
- g. Oakwoods' Flat Rock Dam renovation (\$1.5 million).
- 13. During 2007, a total of \$3.0 million was spent equipping the Metropark system. Heavy equipment purchases accounted for \$2.1 million of expenditures, while auto and truck acquisitions held steady at \$0.7 million.
- 14. Under the Authority's Capital Projects Fund–Supplemental Major Maintenance, a major \$2.3 million project was started to completely replace the water distribution system at Lower Huron Metropark. This project will replace water mains, pump stations, meters and hydrants throughout Lower Huron Metropark. In addition, various sections of the sanitary sewer system will be replaced. This project is essential to provide adequate water supply to the new Family Aquatic Center. During 2007, \$644,000 was expended on this project. Related to this project was the expenditure of \$29,000 in engineering costs for the construction oversight.
- 15. Major repairs to Authority buildings, roadways, hike/bike trails and septic systems ran \$762,000 during 2007.
- 16. The Authority established the Retiree Health Care Plan and Trust effective October 1, 2005. This Plan and Trust was created under the authority of the Public Employee Health Care Fund Investment Act, Public Act 149 of 1999 and constitutes a governmental trust pursuant to Section 115 of the Internal Revenue Code of 1986. The Plan operates on a September 30<sup>th</sup> fiscal year end and completed its second year of existence on September 30, 2007. The Authority transferred \$771,500 from the General Fund to the Retiree Health Trust during the Plan year ended September 30, 2007. The Plan and Trust was established for the exclusive purpose of enabling the Authority to pre-fund retiree health care benefits for eligible retirees and spouses.
- 17. Finally, but certainly not least, the direct operation and maintenance of the Authority's 13 Metroparks were funded at a level of service that continued to offer the public quality recreational experiences in well-maintained and safe environments. A total of \$30.9 million was expended on providing park maintenance and recreational services to 9.0 million park visitors in 2007.
- 18. The Authority's Board of Commissioners, working in conjunction with Department Heads, developed a new Five-Year Regional Recreation Plan covering the years 2008 to 2012. This Plan will provide staff with general guidance for the allocation of future funds.

# **FINANCIAL INFORMATION**

Management of the Authority is responsible for establishing and maintaining internal controls designed to ensure that the assets of the Authority are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial

statements in conformity with generally accepted accounting principles. Internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

# FEDERAL FINANCIAL ASSISTANCE

The Authority did not receive any Federal financial assistance during 2007 that required the independent auditor to issue a Single Audit Report.

# **BUDGET**

The annual budget serves as the foundation for the Huron-Clinton Metropolitan Authority's financial planning and control. The Authority employs a Five-Year Plan for long-range financial planning, which provides general guidance for each year's annual budget. The budget process is multi-faceted, involving all units of the Authority. The Authority's Planning and Engineering Department, in conjunction with park operating units, develops capital improvement and major maintenance project listings that are costed out by the end of September. These project listings are reviewed and finalized by mid-October. After a complete inspection of Authority equipment during September, the equipment budget is developed. Equipment budget requests are reviewed and finalized by the end of October. All park operating units of the Huron-Clinton Metropolitan Authority are required to submit park operation budget requests to the Controller's office near the end of October. The Controller utilizes these requests, along with capital budget requests, as the starting point for developing a proposed General Fund budget. The Controller conducts budget review meetings and presents the proposed budget to the Board of Commissioners at the December Board meeting. A public hearing on the proposed budget is conducted prior to the December Board meeting. The appropriated budget is a line item budget prepared by fund, category (i.e., capital improvements, park operations), department/park (i.e., Metro Beach, Kensington), sub-department/activity (i.e., golf course, regulatory) and object (i.e., full time wages, utilities). The Director is authorized to make budgetary transfers between line item appropriations. All budgetary appropriation transfers by category are approved by the Board of Commissioners on a quarterly basis. Budget-to-actual comparisons are provided in this report for the General Fund and Capital Projects Fund. The Authority maintains an encumbrance accounting system and a work order system for capital construction type projects to assist in maintaining budgetary control.

The Board of Commissioners has also established a Capital Projects Fund called the Supplemental Major Maintenance Fund to account for all oil/gas royalty revenues. These revenues are restricted for accomplishing large infrastructure repairs (over \$200,000) within the Metropark system. Infrastructure repair projects are evaluated on the basis of need and require Board of Commission approval.

# LONG-TERM FINANCIAL PLANNING

The Huron-Clinton Metropolitan Authority employs a Five-Year Regional Recreation Plan to provide long term recreational and financial planning for the Metropark system. During 2007, a great deal of Staff's time was spent developing a new Five-Year Plan covering the years 2008 to 2012. The development of the Five-Year Plan is a planning process that is a joint effort involving the general public, park staff, Administrative Office staff, Planning, Engineering and the Board of Commissioners. The cornerstone of this Five-Year Plan is a Park User/Non-User Survey of the five county area, which was conducted by Market Strategies, Inc. The Authority's Administrative Staff developed a preliminary Five-Year Plan, which was reviewed at a special workshop meeting held by the Board of Commissioners. After much discussion and further meetings, the financial projection section of the Authority's Five-Year Plan was approved in May 2007. Due to the large amount of aging infrastructure within the Metropark system, the new Five-Year Plan continues to emphasize renovation/redevelopment/restoration type projects rather than new park developments. Eighty percent of the anticipated capital improvement funds for the next five years will be allocated to these types of projects. The Five-Year Plan represents a balanced plan that addresses many different areas, such as:

- ♦ Maintains present high standards of maintenance and service levels for existing park operations.
- Provides funds to complete development of capital improvement projects started prior to 2008.
- ◆ Provides operational funds for new Metropark facilities as they are completed, such as Lower Huron Aquatic Complex and Stony Creek Aquatic Play Area.
- Maintains a functional fleet of equipment plus equipping new facilities.
- ◆ Funds replacement of major facilities at Metro Beach main parking lot, Metro Beach floating marina, Kensington Martindale and Maple Beaches, Kensington Golf Starter area, Stony Creek Eastwood Beach Aquatic Complex and Huron Meadows Park Service Area Complex.
- Provides funds for the continuation of reconstructing/resurfacing of Authority roads, parking lots and hike/bike trails.
- ♦ Continues a program of replacing/upgrading vault latrines with flush toilet comfort stations.
- Increases contributions to the Retiree Health Care Trust Fund.
- Provides funds for various natural resource management projects.

# GENERAL FUND BALANCE

In keeping with fiscally responsible budgeting practices, the Authority actively funds a Reserve for Future Contingency account to set aside funds to meet unanticipated/underbudgeted expenditures, emergencies and/or revenue shortfalls. The Authority's goal is to maintain this account at 5 percent of the general fund budget appropriations.

At the end of 2007, these unreserved funds which are undesignated totaled \$4.3 million, an increase of \$1.9 million from 2006's level. The Authority's adopted 2008 Budget will retain these funds in the Authority's Reserve for Future Contingencies account.

# **CAPITAL PROJECTS FUND**

The Authority utilizes a Capital Projects Fund to record supplemental major maintenance projects that are non-recurring expenditures to repair/replace existing Metropark infrastructure. As designated by the Authority's Board of Commissioners, oil/gas royalty revenues are earmarked to fund these large projects.

During 2007, \$647,000 of royalty payments were received, with generated investment income totaling \$283,000. The major project in 2007 was the replacement of the water distribution system at Lower Huron Metropark, where \$644,000 was expended.

At the end of 2007, the unappropriated balance of the Supplemental Major Maintenance Reserve stood at \$5.7 million.

# **FIDUCIARY FUNDS**

The Authority maintains a single employer, defined benefit pension plan, which is reported in the Pension Trust Fund based on its September 30 fiscal year end. An actuarial study determines the funding required by the Authority to meet its future benefit obligations. For the Plan year ended September 30, 2007 the Authority's required contribution was \$1,608,568. In the most recent Actuarial Valuation Report for the September 30, 2007 Plan year, the total estimated actuarial accrued liability was \$50,331,000. Total Plan assets at this time were \$35,652,000. One method of assessing the financial strength of a pension plan is to determine the percentage of liabilities that has been funded. This percentage for the Authority's Plan at September 30, 2007 was 70.8 percent, compared to 74.1 percent one year earlier.

The Authority established the Retiree Health Care Plan and Trust effective October 1, 2005. This Plan and Trust constitutes a governmental trust pursuant to Section 115 of the Internal Revenue Code of 1986. It was created under the authority of the Public Employee Health Care Fund Investment Act, Public Act 149 of 1999. The Plan and Trust was established to allow for the Authority's funding of eligible retiree and spouse health care benefits. An actuarial valuation was performed as of October 1, 2006 with the total estimated actuarial accrued liability of the Authority postemployment health benefits established as \$42.0 million. At the end of the Plan's second fiscal year, Plan assets stood at \$6,160,000. The Authority continues to fund current postemployment benefits on a pay-as-you-go basis.

# **CASH MANAGEMENT**

It is the policy of the Authority to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow needs of the Authority and comply with all State statutes governing the investment of public funds consistent with the Authority's Investment Policy.

Cash temporarily idle during the year was invested in certificates of deposit, pooled investment funds and U.S. Agency issues. The Authority earned \$1,892,000 on all general fund investments for the year 2007.

# **RISK MANAGEMENT**

The Authority purchases all of its property/casualty insurance coverages through various commercial insurance carriers. The majority of the coverages are underwritten by CNA Insurance Companies.

Major policies and their limits of coverage include:

| 1.  | General Liability                            | \$1,000,000/occurrence<br>\$2,000,000 aggregate        |
|-----|--|--|
| 2.  | Excess Umbrella Liability                    | \$20,000,000/occurence/aggregate                       |
| 3.  | Public Officials Liability                   | \$11,000,000/occurence/aggregate<br>\$9,000,000 excess |
| 4.  | Fiduciary Liability                          | \$2,000,000/occurence/aggregate                        |
| 5.  | Law Enforcement Liability                    | \$11,000,000/occurrence/aggregate                      |
| 6.  | Automobile                                   | \$1,000,000 single limit                               |
| 7.  | Property/Casualty                            | \$81.6 million   |
| 8.  | Workers Compensation                         | Statutory limits                                       |
| 9.  | Employee Dishonesty                          | \$1,000,000  |
| 10. | Underground Storage Tank Pollution Liability | \$1,000,000/occurence<br>\$2,000,000 aggregate         |
| 11. | Pollution Liability                          | \$5,000,000/occurence/aggregate                        |

These coverages are reviewed and evaluated annually by an independent insurance consultant.

# **DEBT**

The Authority has not issued any bonded debt. The Authority's Enabling Act restricted debt issues to only revenue bonds. Over the years, the Authority has never felt it necessary to issue revenue bonds as a means of financing recreational facilities. Rather, the Authority has always operated on a "pay-as-you-go" basis, meaning no Authority taxes or revenues have been utilized to service debt issues.

# PENSION AND OTHER POSTEMPLOYMENT BENEFITS

The Authority sponsors a single employer defined benefit pension plan for all its full time employees. Annually, an independent actuary engaged by the pension plan calculates the amount of the annual contribution that the Authority must make to the pension plan to ensure that the plan will be able to fully meet its obligations to retired employees on a timely basis. As a matter of policy, the Authority fully funds each year's annual required contribution to the pension plan as determined by the actuary.

The Authority also provides postretirement health, dental care, vision and life insurance benefits for retirees and their dependents. As of the end of the current fiscal year, there were 122 retired employees/spouses receiving these benefits, which are financed on a pay-as-you-go basis.

Additional information on the Authority's pension plan and postemployment benefits can be found in notes V.D. and E.

# **OTHER INFORMATION**

# **Independent Audit**

State statute requires an annual audit by an independent certified public accountant. The accounting firm of Rehmann Robson was selected by the Board of Commissioners. The audit is conducted in accordance with generally accepted auditing standards and the standards for financial audits contained in <u>Government Auditing Standards</u> issued by the Comptroller General of the United States. The audit will meet the requirements set forth by State statute and will include tests of the accounting records of the Authority and other procedures necessary for Rehmann Robson to express an opinion on the financial statements.

The auditor's report on the financial statements, required supplementary information and supplemental schedules are included in the **FINANCIAL SECTION** of this report.

### **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Huron-Clinton Metropolitan Authority for its comprehensive annual financial report for the year ended December 31, 2006. This was the sixth consecutive year that the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must

publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

# Acknowledgements

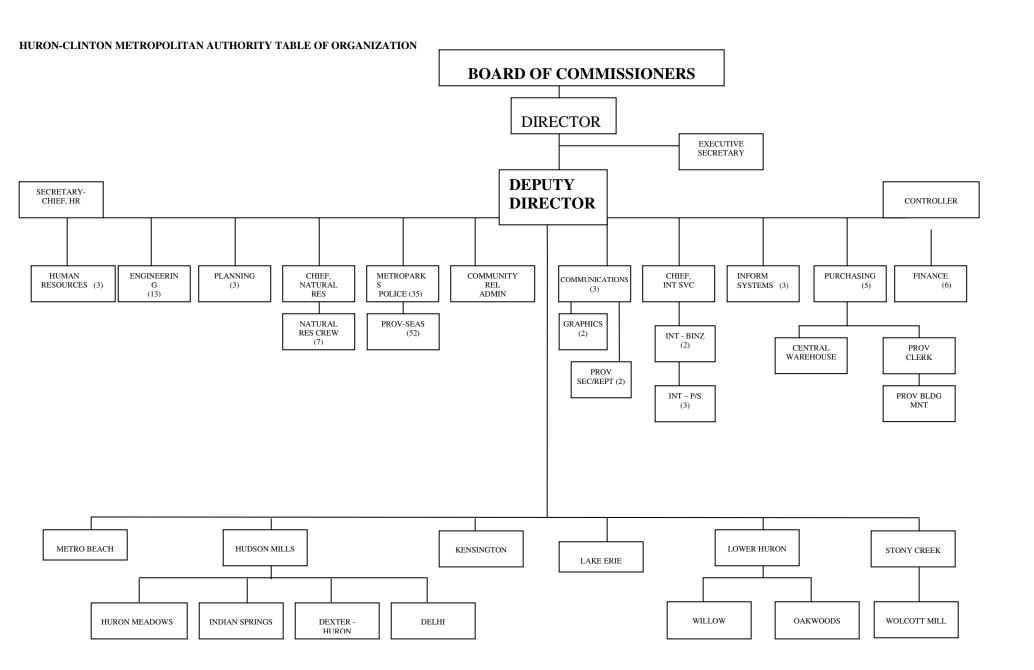
The preparation of this comprehensive annual financial report on a timely basis was a major undertaking for the Authority's Controllers Department. In particular, the extra efforts of Chief Accountant Rebecca Franchock, Accountant Betty Dobar and Secretary Karen George were absolutely essential. The guidance from our independent auditors, Rehmann Robson, was also necessary to direct us through the compilation of our comprehensive annual financial report. These extra efforts are much appreciated.

Finally, without the leadership and support of the Board of Commissioners, preparation of this report would not have been possible.

Respectfully submitted,

YOUNDINGE

David L. Wahl Controller



# HURON-CLINTON METROPOLITAN AUTHORITY 2007

### PRINCIPAL OFFICERS

# <u>UNIT – TITLE</u> <u>NAME OF OFFICIAL</u>

### **Administrative Staff**

DirectorJames J. BresciamiDeputy DirectorDavid C. MoilanenSecretary-Chief of Human ResourcesGregory J. AlmasControllerDavid L. Wahl

Supervising Graphic Designer LaChelle Barton Thomas

Information Systems Manager Nolan L. Clark Chief Planner Susan H. Nyquist Supervising Park Planner James A. Kropp Chief Accountant Rebecca L. Franchock Chief Engineer Michael A. Arens Supervising Field Engineer Thomas R. Asiala Chief of Natural Resources Paul J. Muelle Purchasing Manager Scott W. Michael Chief of Interpretive Services C. Michael George Community Relations Administrator Jack C. Liang Chief of Communications Denise H. Semion Chief of Police Howard F. Chanter

# **Metro Beach Metropark**

Park Superintendent James W. Pershing Assistant Park Superintendent Jeffrey D. Linn Maintenance Supervisor Mark V. Lietaert

### Stony Creek and Wolcott Mill Metroparks

Park Superintendent Donald R. Potter
Assistant Park Superintendent Michael G. Lyons
Maintenance Supervisor David B. Kirbach
Deputy Chief of Police/Eastern District Commander George M. Ruhana

# Lower Huron, Willow and Oakwoods Metroparks

Park Superintendent Richard E. Sobecki
Assistant Park Superintendent Jeffrey W. Schuman
Maintenance Supervisor Joseph B. Jolly
Southern District Commander Barrie F. Roberson

# **Kensington Metropark**

Park Superintendent Richard J. Shafer
Assistant Park Superintendent Brian L. Kelly
Maintenance Supervisor Scott J. Strudgeon
Western District Commander Harley B. Rider

# Hudson Mills, Dexter-Huron, Delhi, Indian Springs and Huron Meadows Metroparks

Park Superintendent Kimberly A. Jarvis
Assistant Park Superintendent Jerome M. Cyr
Maintenance Supervisor Charles E. McDiarmid

# Lake Erie Metropark

Park Superintendent Nancy A. Schaible
Assistant Park Superintendent Tonja M. Molnar
Maintenance Supervisor Michael S. O'Boyle



An Independent Member of Baker Tilly International

# INDEPENDENT AUDITORS' REPORT

April 29, 2008

To the Board of Commissioners Huron-Clinton Metropolitan Authority Brighton, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of *Huron-Clinton Metropolitan Authority* (the "Authority"), as of and for the year ended December 31, 2007, (except for the Pension and Other Employee Benefit Trust Funds which are as of and for the year ended September 30, 2007) which collectively comprise the Authority's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of *Huron-Clinton Metropolitan Authority*, as of December 31, 2007, (except for the Pension and Other Employee Benefit Trust Funds which are as of and for the year ended September 30, 2007) and the respective changes in financial position thereof and the budgetary comparisons of the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated April 29, 2008, on our consideration of the *Authority's* internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and the Schedule of Funding Progress listed in the table of contents are not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The Introductory Section, Combining Fund financial statements, and Statistical Section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion on them.

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Mark Tschirhart, C.P.A, being duly sworn, deposes and says that he is a partner in the firm of Rehmann Robson and that he has signed the forgoing auditors' report in that capacity.

Rehmann Lohan

# **Management's Discussion and Analysis**

As management of the Huron-Clinton Metropolitan Authority, we offer the readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Huron-Clinton Metropolitan Authority for the year ended December 31, 2007. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, the financial statements and the notes to the financial statements.

# **Financial Highlights**

- The assets of the Authority exceeded its liabilities at the end of 2007 by \$211,201,112 (net assets). Of this amount, \$26,946,374 (unrestricted net assets) may be used to meet the Authority's ongoing obligations to provide park and recreation services to the citizens of the five-county Metropark system.
- The Authority's total net assets increased significantly by \$7,991,027.
- The emphasis of the Authority's Five-Year Plan is to renovate, reconstruct and replace worn out, outdated recreational facilities. 2007 capital improvement expenditures reflect this emphasis as indicated by the following projects:
  - 1. Replacement of the Lower Huron pool with a Family Aquatic Center (\$6,778,000).
  - 2. Renovation of Martindale Beach at Kensington Metropark with the construction of an Aquatic Play Area (\$341,000).
  - 3. Replacement of the Food Concession Building at the Kensington Metropark Farm Center (\$85,000).
  - 4. Reconstruction of main park roads and hike/bike trails at Kensington, Hudson Mills and Indian Springs Metroparks (\$277,000).
  - 5. Replacement of Metro Beach's Central Plaza (\$538,000).
  - 6. Upgrading of Authority restrooms with the construction of new comfort stations at two parks (\$218,000).
  - 7. Under the Authority's Capital Projects Fund a major project was started in 2006 to completely replace the water distribution system at Lower Huron Metropark. During 2007, \$644,000 was expended on this project.
- The Authority established the Retiree Health Care Plan and Trust effective October 1, 2005 with a September 30 fiscal year. The Plan and Trust was established for the exclusive purpose of enabling the Authority to fund retiree health care benefits for eligible retirees and spouses. The Authority transferred \$771,500 during the Plan year ended September 30, 2007.
- Authority General Fund revenues at \$50.7 million exceeded 2007 budget targets by \$0.4 million (0.7 percent).
- Authority General Fund operating expenditures at \$38.3 million were under amended 2007 Budget amounts by \$2.8 million (6.9 percent).

## **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Authority's basic financial statements. The Authority's basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the Authority's finances in a manner similar to private-sector business.

The *statement of net assets* presents information on all of the Authority's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The *statement of activities* presents information showing how the Authority's net assets changed during the most recent year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will result only in cash flows in future years (i.e., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Authority that are principally supported by taxes and program revenues. The sole governmental activity of the Authority consists of providing regional park and recreation services in the five-county metropolitan Detroit area. The Authority is a single purpose governmental agency.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Authority, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Authority can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, government fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund

statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Authority maintains two individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General and Capital Projects funds, each of which are considered to be major funds.

The Authority adopts an annual appropriated budget for its General and Capital Projects fund. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with these budgets.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Authority's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The Authority uses a fiduciary fund to account for (1) its single employer, defined benefit pension plan, which accumulates resources for pension benefit payments to qualified Authority employees, and (2) its Retiree Health Care Plan and Trust, which accumulates resources for health care benefit payments to qualified Authority retirees. These funds are based on the Plan's September 30 fiscal year ends.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This information is limited to a schedule concerning the Authority's progress in funding its obligation to provide pension benefits to its employees.

# **Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Huron-Clinton Metropolitan Authority, assets exceeded liabilities by \$211,201,112 at the close of the year.

By far the largest portion of the Authority's net assets (87 percent) reflect its investment in capital assets (i.e., land, buildings, infrastructure, roads, park improvements, vehicles and equipment). The Authority uses these capital assets to provide park and recreation services to citizens; consequently, these assets are *not* available for future spending. Although the Authority's investments in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The Authority does not have any bonded debt.

# Huron-Clinton Metropolitan Authority's Net Assets

|                                   | <b>Governmental Activities</b> |               |  |
|-----------------------------------|--------------------------------|---------------|--|
|                                   | 2007                           | 2006          |  |
| Current and other assets          | \$68,971,540                   | \$69,307,336  |  |
| Capital assets                    | 184,254,738                    | 175,741,636   |  |
| Total assets                      | 253,226,278                    | 245,048,972   |  |
| Long-term liabilities outstanding | 3,567,423                      | 3,390,965     |  |
| Other liabilities                 | 38,457,743                     | 38,447,922    |  |
| Total liabilities                 | 42,025,166                     | 41,838,887    |  |
| Net assets:                       |                                |               |  |
| Invested in capital assets        | 184,254,738                    | 175,741,636   |  |
| Unrestricted                      | 26,946,374                     | 27,468,449    |  |
| Total net assets                  | \$211,201,112                  | \$203,210,085 |  |

No portion of the Authority's net assets represent resources that are subject to external restrictions on how they may be used. The *unrestricted net assets* may be used to meet the Authority's ongoing obligations for park and recreation facilities and services to citizens and creditors.

At the end of the current year, the Authority is able to report a positive balance in net assets. The same situation held true for the prior fiscal year.

The Authority's net assets increased by \$7,991,027 during the current year. Nearly all of this increase represents additional investment by the Authority in capital assets, net of depreciation.

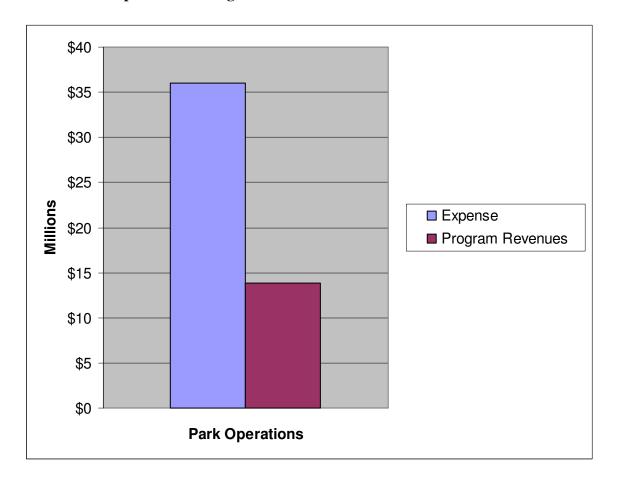
# Huron-Clinton Metropolitan Authority Changes in Net Assets

|                                | Government    | al Activities |
|--------------------------------|---------------|---------------|
|                                | 2007          | 2006          |
| Revenue:                       |               |               |
| Program revenue:               |               |               |
| Park charges for services      | \$13,807,794  | \$12,814,635  |
| Operating grants               | 59,890        | 78,989        |
| General revenue:               |               |               |
| Property taxes                 | 34,481,626    | 32,650,984    |
| Oil and gas royalties          | 646,865       | 767,856       |
| Donations                      | 306,885       | 128,136       |
| Interest                       | 2,174,904     | 2,003,680     |
| Miscellaneous                  | 52,467        | 1,449,148     |
| Total revenue                  | 51,530,431    | 49,893,428    |
| Expenses:                      |               |               |
| Park operations                | 35,992,485    | 34,409,197    |
| Administrative office          | 5,618,808     | 5,408,260     |
| Major maintenance              | 761,662       | 693,405       |
| General engineering/planning   | 1,166,449     | 1,095,958     |
| Interest on long-term debt     | -             | 667           |
| Local cost share projects      | -             | 14,908        |
| Total expenses                 | 43,539,404    | 41,622,395    |
| Increase in net assets         | 7,991,027     | 8,271,033     |
| Net assets – beginning of year | 203,210,085   | 194,939,052   |
| Net assets – end of year       | \$211,201,112 | \$203,210,085 |

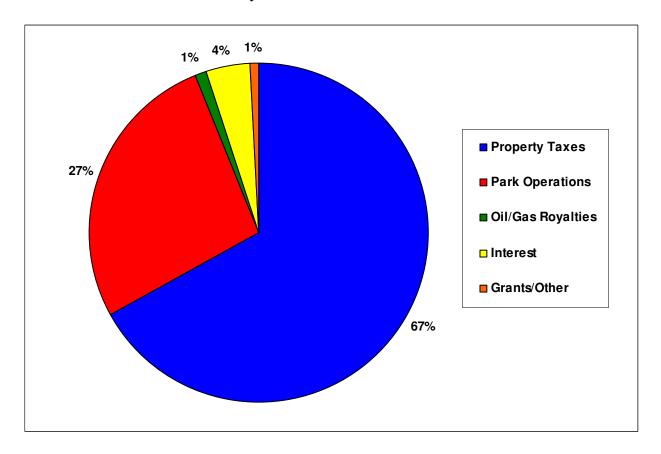
**Governmental activities.** Governmental activities increased the Authority's net assets by \$7,991,027. Key elements of this increase are as follows:

- Property tax collections increased by \$1,830,642 (5.6 percent) during the year. Most of this increase is the product of increased taxable values and new construction, both residential and commercial/industrial within the five-county park district.
- Park charges for services increased by \$993,159 (7.8 percent) due mainly to the self operation of the Stony Creek Golf Course and a new Squirt Zone at Kensington Metropark.
- Direct operating expenses of the Metropark system increased \$1.9 million (4.6 percent).
- 2007 revenues exceeded 2007 expenses by \$8.0 million, about the same level as in 2006. These excess funds are used for Authority capital outlays.

# **Expenses and Program Revenues – Governmental Activities**



# **Revenues by Source – Governmental Activities**



# Financial Analysis of the Government's Funds

As noted earlier, the Authority uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Authority's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Authority's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

As of the end of the current year, the Authority's governmental funds reported a combined ending fund balance of \$30,752,572, a decrease of \$243,316 compared with 2006. Approximately eighty-eight percent of this total amount (\$27.0 million) constitutes *unreserved fund balance*, which has been designated by the Authority for 2008 capital appropriations, supplemental major maintenance capital appropriations and the 2008 Budget. The remainder of fund balance (\$3.7 million) is *reserved* to indicate that it is not available for new spending because it has already been committed for: (1) capital improvement projects under contract, (2) equipment purchases on order, (3) engineering and consulting work under contract, (4) operating supplies inventory for consumption in park operations, and (5) a contingency fund for uninsured insurance claims.

The general fund is the primary operating fund of the Authority. At the end of the current year, unreserved fund balance of the general fund was \$21,249,235, while total fund balance was \$24,633,351. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents forty-one percent of total general fund expenditures. The majority of the unreserved fund balance (\$16.9 million) has been designated by the Authority's Board of Commissioners for capital improvement projects and land acquisition. At the end of the year, no formal contractual commitments with outside parties have been made for these funds.

The fund balance of the Authority's general fund decreased by \$409,192.

The following paragraphs present a summary of general fund revenues, which totaled \$50,666,893 for 2007, an overall increase of \$1,793,004 over 2006. Revenues by source were as follows:

| <u>Revenue</u>  | 2007<br>Amount | Percent<br>of Total | 2006<br><u>Amount</u> | Amount of Increase (Decrease) | Percent of Increase (Decrease) |
|-----------------|----------------|---------------------|-----------------------|-------------------------------|--------------------------------|
| Property Taxes  | \$34,547,937   | 68.2%               | \$32,597,201          | \$1,950,736                   | 6.0%                           |
| Park Operations | 13,807,794     | 27.3%               | 12,814,635            | 993,159                       | 7.8%                           |
| Interest        | 1,891,920      | 3.7%                | 1,736,966             | 154,954                       | 8.9%                           |
| Grants          | 59,890         | 0.1%                | 78,989                | (19,099)                      | (24.2%)                        |
| Donations       | 306,885        | 0.6%                | 128,136               | 178,749                       | 139.5%                         |
| Miscellaneous   | 52,467         | 0.1%                | 1,517,962             | (1,465,495)                   |                                |
| Totals          | \$50,666,893   | 100.0%              | \$48,873,889          | \$1,793,004                   | 3.7%                           |

Although the Authority's millage rate continues to be rolled back at .2146 mills in 2007 and local community captured taxes (DDA's, TIFA's, etc.) continued to grow, net property tax collections moved up to \$34.5 million. The collection rate on the Authority's 2007 tax levy continued strong, as 99.6 percent of the adjusted 2007 levy has been collected. Taxes continue to be the Authority's primary source of revenue and provide a stable base of funds to operate the Metropark system.

The \$13,808,000 of 2007 park operating revenues came very close to meeting the 2007 budget goal of \$13,993,000, missing by only \$185,000 (1.3 percent). Weather patterns generally drive Authority park operating revenues. Poor spring weather caused the Authority to miss out on some early season revenues. During the three core summer months, the Authority experienced generally favorable weather patterns which lasted to the end of October. The \$13,808,000 generated in 2007 represented a \$993,000 (7.8 percent) growth over 2006 revenues. As planned, two new facilities produced this growth: (1) the Splash-N-Blast water facility at Kensington (\$196,000), and (2) self operation of the Stony Creek Golf Course (\$838,000). The weak southeast Michigan economy continues to hurt the Authority's leading revenue source – golf – which lost another 10,400 rounds. Revenues at all regulation golf courses, other than Stony Creek Golf Course, declined by \$210,000 (4.3 percent).

Fortunately, the park operating revenue shortage was offset by an overage in interest revenues, which grew to \$1,892,000, surpassing budgeted amounts by \$342,000. This interest income is derived from investments in Certificates of Deposit and U.S. Agency issues. Due to the Authority receiving most of our tax funds in the first few months of 2007 and investing them before interest rates started to decline, the Authority benefited from higher yielding investments. The average yield on Authority investments was 5.2 percent throughout 2007.

The Authority recognized \$60,000 from various grant projects in 2007. The Authority recognized \$52,000 of miscellaneous revenues.

Donations totaled \$307,000 in 2007. The vast majority of these donations came to the Authority through the efforts of the Huron-Clinton Metroparks Foundation. Two donations related to recording the value of capital items received: (1) \$150,000 for a new Mobile Learning Center semi-trailer, and (2) \$31,000 for the Sunroom at Stony Creek Nature Center. A \$38,000 donation was received for the construction of a large gathering shelter at Kensington Farm Center. There was \$25,000 received for the construction of a fishing pond at Wolcott Farm. A \$10,000 anonymous donation was received to assist in the construction of the "Kid's Cottage" at the Kensington Farm Center. Various other cash donations totaling \$17,400 were received for picnic tables, trees, benches, deer processing, Earth Day, fireworks and interpretive center donation boxes.

General fund expenditures were \$51,335,649, an increase of \$1,494,970 over 2006's expenditures. A detailed breakdown of expenditures by major category is as follows:

| <b>Expenditure</b>   | 2007<br>Amount | Percent<br>of Total | 2006<br>Amount | Amount of Increase (Decrease) | Percent of Increase (Decrease) |
|----------------------|----------------|---------------------|----------------|-------------------------------|--------------------------------|
| Engineering/Planning | \$769,138      | 1.5%                | \$723,530      | \$45,608                      | 6.3%                           |
| Capital Improvements | 9,264,959      | 18.0%               | 9,663,892      | (398,333)                     | (4.1%)                         |
| Equipment            | 3,006,105      | 5.9%                | 2,497,008      | 509,097                       | 20.4%                          |
| Land Acquisition     | 12,850         | -                   | 213,825        | (200,975)                     | (94.0%)                        |
| Major Maintenance    | 761,662        | 1.5%                | 693,405        | 68,257                        | 9.8%                           |
| General              |                |                     |                |                               |                                |
| Administration       | 5,470,820      | 10.6%               | 5,337,720      | 133,100                       | 2.5%                           |
| General Planning and |                |                     |                |                               |                                |
| Engineering          | 1,164,439      | 2.3%                | 1,068,791      | 95,648                        | 9.0%                           |
| Park Operations      | 30,885,676     | 60.2%               | 29,616,888     | 1,268,788                     | 4.3%                           |
| Debt Service         |                |                     | 25,620         | (25,620)                      |                                |
| Totals               | \$ 51,335,649  | 100.0%              | \$49,840,679   | \$1,494,970                   | 3.0%                           |

Engineering and Planning Department expenses are divided between capital outlays and current operating expenditures. The engineering and planning capital expenditures that are capitalized reflect expenses incurred on capital projects while they are planned and designed, prior to the awarding of a construction contract. These costs totaled \$769,000 in 2007, up slightly from 2006 levels. The general planning and engineering current operating expenditures reflect planning and engineering expenses of a general nature that are not specifically tied to a capital improvement

project. These expenditures include general planning studies, conceptual studies, community relations, Administrative Office overhead personnel, departmental fringe benefits and leave time. These expenses totaled \$1,164,000 in 2007, compared to \$1,069,000 in 2006.

Capital improvement outlays cover construction projects that exceed the Authority's \$10,000 capitalization limit. Throughout 2007, the Authority spent a total of \$9.3 million on 52 separate capital improvement projects within the Metropark system. This represents the second consecutive year that capital improvement expenditures have topped \$9.0 million. These projects enhanced the Authority's recreational facilities offered the public in terms of park roads, walks, parking lots, buildings, aquatic facilities, utilities, landscaping, golf courses and other improvements. Many of the more significant 2007 capital improvement projects have been previously highlighted under the **MAJOR INITIATIVES** section of this report.

Equipment having an individual value in excess of \$600 is capitalized. During 2007 a total of \$3.0 million was spent equipping the Metropark system, up from 2006's level. Heavy equipment (mowers, tractors, golf cars, etc.) purchases accounted for \$2.1 million of equipment expenditures. Auto and truck acquisitions totaled \$0.7 million. Initial equipping of the Stony Creek Golf Course accounted for most of the \$509,000 increase in equipment outlays.

The Authority classifies all non-recurring repair/maintenance-type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2007, Metropark facilities were renovated with 32 separate projects at a cost of \$762,000.

General Administration costs reflect the costs of running the Authority's centralized Administrative Office, which ran \$5.5 million in 2007. This covers the cost of 27 full time employees, 122 retired employees (health care benefits), materials, supplies and outside consultants utilized in managing the entire Metropark system. Personnel costs were relatively flat, increasing only \$48,000 (1 percent). Materials/supplies/outside consulting services associated with the operation of the Administrative Office increased by \$85,000 (8 percent).

The direct operating costs associated with operating and maintaining the 13 Metroparks consumed \$30.9 million of Authority funds. Comparing this \$30.9 million of park operating costs to 2006 expenditures of \$29.6 million shows that overall park operating costs increased \$1.3 million or 4.3 percent. Personnel related costs, which make up 76 percent of park operating expenses, rose \$952,000 (4.2 percent) to \$23.5 million. Contributing factors include: (1) full time wages rising \$247,000, reflecting the 3.25 percent negotiated average wage increase; (2) part time wages declining \$156,000 due to closer monitoring of staffing levels; and (3) retirement costs pushing up \$262,000. Looking at the material/supply/outside contractual service costs to run the Metroparks operations shows that overall these costs ran \$7.4 million in 2007, an increase of \$318,000 (4.5 percent) over 2006. These increased costs can be mainly attributed to the increased costs of operating the Stony Creek Golf Course.

# **General Fund Budgetary Highlights**

Over the course of the year, the Authority's Board of Commissioners revised the Authority budget several times. These budget amendments fall into three categories:

- Increases in appropriations to prevent overruns for capital or operating expenditures.
- Amendments made shortly after the beginning of the year to reflect carryover capital appropriations.
- Amendments made to increase revenue/expenditure budgets for events that were not properly anticipated when the budget was compiled.

Differences between the original budget and the final amended budget were generally minor with the following exceptions:

- The \$1.1 million decrease in budgeted property tax revenues results mainly from local units of government capturing Authority tax revenues under various tax abatement programs.
- The \$8.1 million increase in capital expenditures budget relates mainly to capital improvement appropriations (\$7.5 million), engineering/planning appropriations (\$0.2 million) and equipment appropriations (\$0.4 million) that were carried over from 2006.

During the year, general fund revenues exceeded final budgetary estimates in total by \$370,000, mainly because interest revenues grew faster than expected. All operating and capital expenditure categories were within amended budgeted amounts.

# **Capital Asset and Debt Administration**

Capital assets. The Authority's investment in capital assets for its governmental-type activities as of December 31, 2007 amounted to \$184,254,738 (net of accumulated depreciation). This investment in capital assets includes land, land improvements (golf courses, etc.), buildings, roads, bridges, sewer/water systems, park facilities and equipment. The total increase in the Authority's investment in capital assets (net of depreciation) for the year was five percent (\$8.5 million).

Major capital asset events during the current year included the following:

| • | Central Plaza Redevelopment*   | Metro Beach    | \$ 538,000 |
|---|--------------------------------|----------------|------------|
| • | Farm Center Food Bar           | Kensington     | 85,000     |
| • | Aquatic Play Area              | Kensington     | 341,000    |
| • | Family Aquatic Center*         | Lower Huron    | 6,778,000  |
| • | Hike/Bike Trail - West River*  | Hudson Mills   | 91,000     |
| • | Ridgewood Comfort Station*     | Stony Creek    | 139,000    |
| • | Nature Center                  | Stony Creek    | 105,000    |
| • | Stony Creek Golf Course        | Stony Creek    | 140,000    |
| • | Hike/Bike Trail Reconstruction | Indian Springs | 114,000    |
| • | Heavy Equipment                | All Parks      | 2,067,000  |
| • | Autos/Trucks                   | All Parks      | 667,000    |

<sup>\*</sup> Denotes construction in progress.

# Huron-Clinton Metropolitan Authority's Capital Assets

(Net of Depreciation)

|                          | <b>Governmental Activities</b> |               |  |
|--------------------------|--------------------------------|---------------|--|
|                          | 2007                           | 2006          |  |
| Land                     | \$43,659,875                   | \$43,647,027  |  |
| Land Improvements        | 31,925,099                     | 31,160,879    |  |
| Construction in Progress | 15,354,008                     | 16,573,845    |  |
| Buildings                | 36,908,741                     | 28,139,833    |  |
| Equipment                | 11,052,225                     | 10,190,620    |  |
| Other Improvements       | 24,399,159                     | 24,551,646    |  |
| Infrastructure           | 20,955,631                     | 21,477,786    |  |
| Total                    | \$184,254,738                  | \$175,741,636 |  |

Additional information on the Authority's capital assets can be found in note III.C. in the Notes to Financial Statements.

**Long-term debt.** The Authority has recognized \$4,621,234 in accrued compensated absences.

The Authority has no bonded debt or capital leases.

Additional information on the Authority's long-term debt can be found in note III.D. in the Notes to Financial Statements.

# **Economic Factors and Next Year's Budget and Rates**

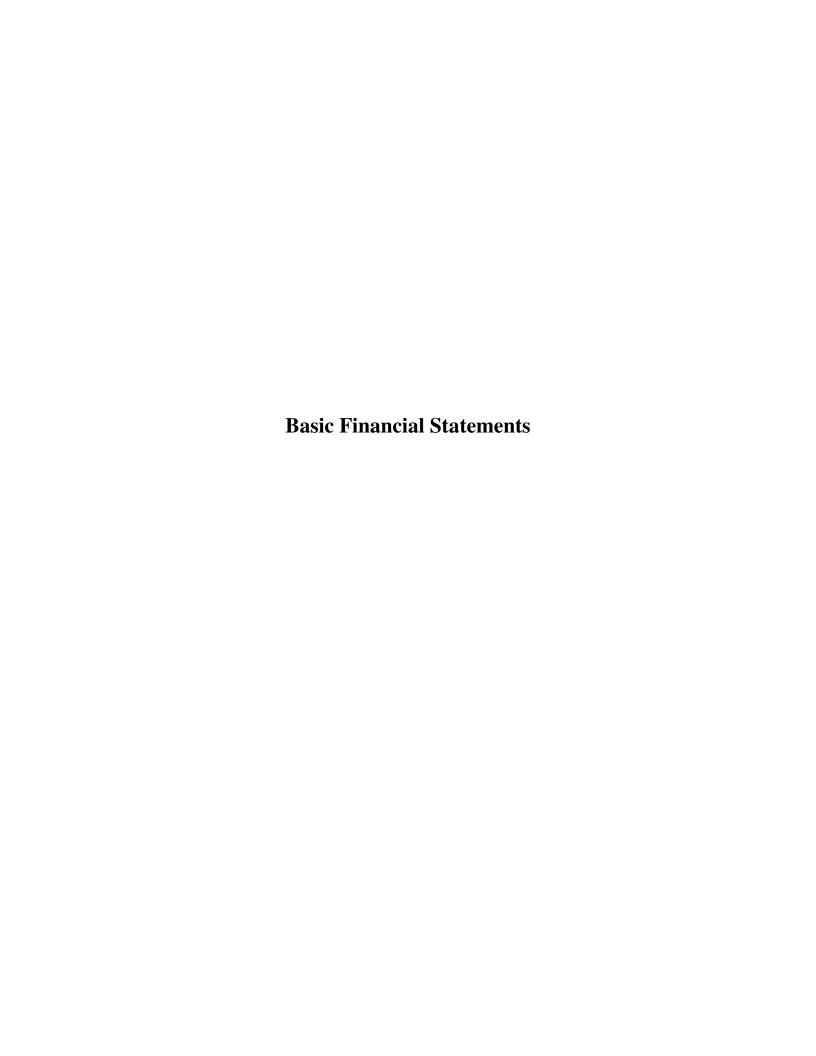
The following factors guided the preparation of the Authority's 2008 budget:

- The Board of Commissioner's approved a new Five-Year Plan for 2008 to 2012 providing general guidance on the allocation of Authority funds, both capital and operational.
- Property tax revenues were based on a rolled back millage rate of .2146 mills. The 2008 Budget was based on "net" tax levy revenues of \$35.9 million after factoring out estimated captured tax revenues from tax abatement programs.

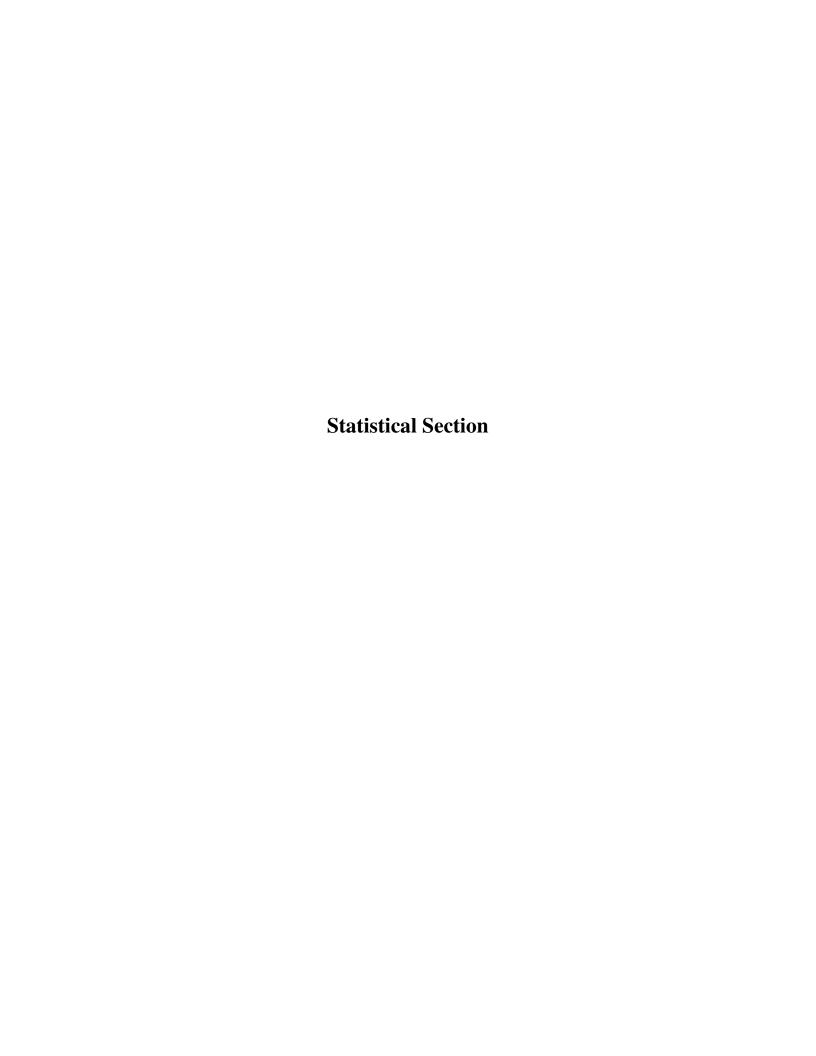
• Park operating revenues for 2008 are expected to grow nearly \$0.7 million due to (1) the opening of the Lower Huron Family Aquatic Center and (2) fee increases at the Metro Beach and Willow pools and Hudson Mills Disc Golf Course.

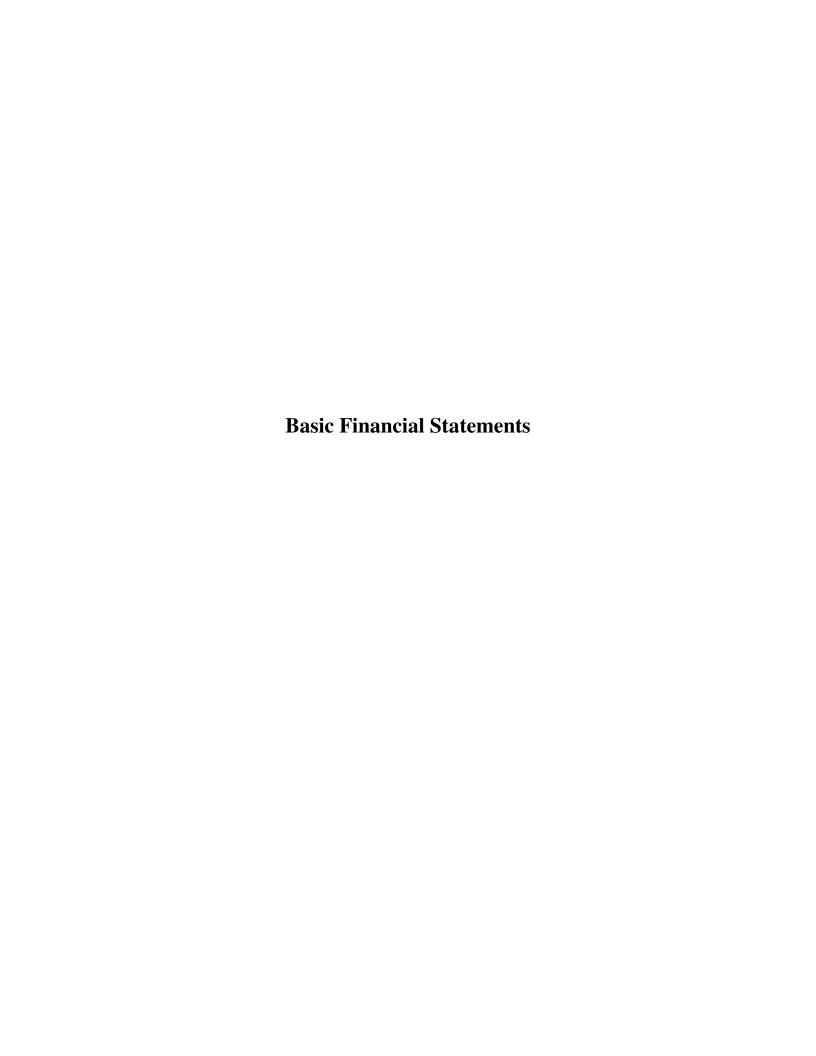
# **Requests for Information**

This financial report is designed to provide a general overview of the Huron-Clinton Metropolitan Authority's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Controller, Huron-Clinton Metropolitan Authority, 13000 High Ridge Drive, Brighton, Michigan, 48114-9058.









## STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET

## **DECEMBER 31, 2007**

|  | General<br>Fund | Capital<br>Projects | Total        | Adjustments   | Statement of<br>Net Assets |
|--|-----------------|---------------------|--------------|---------------|----------------------------|
| ASSETS   |                 | 110,000             | 1000         | Tajasmenes    | 1,001155005                |
| Cash and cash equivalents  | \$ 2,003,007    | \$1,501,399         | \$ 3,504,406 | \$ -          | \$ 3,504,406               |
| Investments  | 23,738,299      | 4,569,219           | 28,307,518   | -             | 28,307,518                 |
| Property taxes receivable  | 36,624,701      | -                   | 36,624,701   | -             | 36,624,701                 |
| Supplies inventory   | 251,511         | -                   | 251,511      | -             | 251,511                    |
| Due from other governmental units  | 82,402          | -                   | 82,402       | -             | 82,402                     |
| Internal receivables   | 4,014           | -                   | 4,014        | (4,014)       | -                          |
| Other assets   | 44,864          | 156,138             | 201,002      | -             | 201,002                    |
| Capital assets, not being depreciated                                      | -               | -                   | -            | 90,938,982    | 90,938,982                 |
| Capital assets, net of   |                 |                     |              |               |                            |
| accumulated depreciation   | -               | -                   | -            | 93,315,756    | 93,315,756                 |
| Total assets   | \$62,748,798    | \$6,226,756         | \$68,975,554 | \$184,250,724 | \$ 253,226,278             |
| LIABILITIES  |                 |                     |              |               |                            |
| Accounts payable   | \$ 457,009      | \$ -                | \$ 457,009   | _             | 457,009                    |
| Accrued payroll and benefits payable                                       | 760,609         | _                   | 760,609      | _             | 760,609                    |
| Internal payables  | ,<br>-          | 4,014               | 4,014        | (4,014)       | -                          |
| Deferred / Unearned revenue  | 36,621,221      | -                   | 36,621,221   | (815,036)     | 35,806,185                 |
| Other liabilities  | 276,608         | 103,521             | 380,129      | -             | 380,129                    |
| Noncurrent liabilities   | ,               |                     | ,            |               |                            |
| Due within one year  | _               | _                   | -            | 1,053,811     | 1,053,811                  |
| Due after one year   | _               | _                   | -            | 3,567,423     | 3,567,423                  |
| Total liabilities  | \$38,115,447    | \$ 107,535          | \$38,222,982 | \$ 3,802,184  | \$ 42,025,166              |
| FUND BALANCES/NET ASSETS   |                 |                     |              |               |                            |
| Fund balances  |                 |                     |              |               |                            |
| Reserved   |                 |                     |              |               |                            |
| Encumbrances   | 2,842,253       | 344,255             | 3,186,508    | (3,186,508)   | -                          |
| Supplies inventory   | 251,511         | -                   | 251,511      | (251,511)     | -                          |
| Contingencies  | 290,352         | _                   | 290,352      | (290,352)     | -                          |
| Unreserved   |                 |                     |              |               |                            |
| Designated for capital appropriations<br>Designated for supplemental major | 16,940,032      | 54,031              | 16,994,063   | (16,994,063)  | -                          |
| maintenance  | -               | 5,720,935           | 5,720,935    | (5,720,935)   | -                          |
| Undesignated   | 4,309,203       |                     | 4,309,203    | (4,309,203)   | _                          |
| <b>Total fund balances</b>   | 24,633,351      | 6,119,221           | 30,752,572   | (30,752,572)  | -                          |
| Total liabilities and fund balances  | \$62,748,798    | \$6,226,756         | \$68,975,554 |               |                            |
| Net assets   |                 |                     |              |               |                            |
| Invested in capital assets   |                 |                     |              | 184,254,738   | 184,254,738                |
| Unrestricted   |                 |                     |              | 26,946,374    | 26,946,374                 |
| Total net assets   |                 |                     |              | \$211,201,112 | \$ 211,201,112             |
| I that lite assets   |                 |                     |              | φ 411,401,114 | φ 411,401,114              |

## RECONCILIATION OF THE STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET

## **DECEMBER 31, 2007**

| Fund balance - total governmental funds  | \$ 30,752,572 |
|--|---------------|
| When capital assets (land, buildings, equipment) that are to be used in governmental activities are purchased or constructed, the costs of those assets are reported as expenditures in governmental funds. However, the statement of net assets includes those capital assets among the assets of the Authority as a whole. |               |
| Cost of capital assets   | 240,609,880   |
| Accumulated depreciation   | (56,355,142)  |
| Net capital assets   | 184,254,738   |
| Since governmental funds recognize revenue on the modified accrual basis of accounting, the proceeds on sale of land under a land contract sale is not recognized as revenue in the governmental funds until it is "available." However, in the statement of activities, the sale of the land is recognized in revenue.      | 82,402        |
| Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets are offset by deferred revenues in the governmental funds and thus are not included in fund balance.  | 732,634       |
| Long-term liabilities applicable to the Authority's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities both current and long-term are reported in the statement of net assets.  |               |
| Compensated absences   | (4,621,234)   |
| Net assets - total governmental activities   | \$211,201,112 |

# STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

## FOR THE YEAR ENDED DECEMBER 31, 2007

|  | General<br>Fund | Capital<br>Projects | Total         | Adjustments    | Statement of Activities |
|--|-----------------|---------------------|---------------|----------------|-------------------------|
| EXPENDITURES/EXPENSES                      | <u> </u>        | Trojects            |               | Aujustinents   | of Activities           |
| Park operating                             |                 |                     |               |                |                         |
| Operations                                 | \$ 30,885,676   | \$ -                | \$ 30,885,676 | \$ 5,106,809   | \$ 35,992,485           |
| Major maintenance                          | 761,662         | -                   | 761,662       | -              | 761,662                 |
| Administrative offices                     | 5,470,820       | -                   | 5,470,820     | 147,988        | 5,618,808               |
| General planning and engineering           | 1,164,439       |                     | 1,164,439     | 2,010          | 1,166,449               |
| Total current operating                    | 38,282,597      |                     | 38,282,597    | 5,256,807      | 43,539,404              |
| Capital outlay                             |                 |                     |               |                |                         |
| Engineering and planning                   | 769,138         | 120,298             | 889,436       | (889,436)      | -                       |
| Capital improvements                       | 9,264,959       | 643,675             | 9,908,634     | (9,908,634)    | -                       |
| Equipment                                  | 3,006,105       | -                   | 3,006,105     | (3,006,105)    | -                       |
| Land acquisitions                          | 12,850          |                     | 12,850        | (12,850)       |                         |
| Total capital outlay                       | 13,053,052      | 763,973             | 13,817,025    | (13,817,025)   |                         |
| Total expenditures/expenses                | 51,335,649      | 763,973             | 52,099,622    | (8,560,218)    | 43,539,404              |
| PROGRAM REVENUES                           |                 |                     |               |                |                         |
| Park charges for services                  | 13,807,794      | -                   | 13,807,794    | -              | 13,807,794              |
| Operating grants                           | 59,890          |                     | 59,890        |                | 59,890                  |
| Total program revenues                     | 13,867,684      |                     | 13,867,684    |                | 13,867,684              |
| Net program expense                        |                 |                     |               |                | 29,671,720              |
| GENERAL REVENUES                           |                 |                     |               |                |                         |
| Property taxes                             | 34,547,937      | -                   | 34,547,937    | (66,311)       | 34,481,626              |
| Oil and gas royalties                      | -               | 646,865             | 646,865       | -              | 646,865                 |
| Donations                                  | 306,885         | -                   | 306,885       | -              | 306,885                 |
| Interest                                   | 1,891,920       | 282,984             | 2,174,904     | -              | 2,174,904               |
| Proceeds from sale of capital assets       | 259,564         | -                   | 259,564       | (259,564)      | -                       |
| Miscellaneous                              | 52,467          |                     | 52,467        |                | 52,467                  |
| Total general revenues                     | 37,058,773      | 929,849             | 37,988,622    | (325,875)      | 37,662,747              |
| Net change in fund balances                | (409,192)       | 165,876             | (243,316)     | 243,316        | -                       |
| Change in net assets                       | -               | -                   | -             | 7,991,027      | 7,991,027               |
| Fund balance/net assets, beginning of year | 25,042,543      | 5,953,345           | 30,995,888    | 172,214,197    | 203,210,085             |
| Fund balance/net assets, end of year       | \$ 24,633,351   | \$ 6,119,221        | \$ 30,752,572 | \$ 180,448,540 | \$ 211,201,112          |

# RECONCILIATION OF THE STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUNDS REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

## For the Year Ended December 31, 2006

| Net change in fund balances - total governmental funds   | \$<br>(243,316)            |
|--|----------------------------|
| Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense  |                            |
| Add capital outlay expense   | 13,817,025                 |
| Less current year depreciation   | (4,977,003)                |
| Less book basis in assets sold   | (328,574)                  |
| Because some property taxes will not be collected for several months after the Authority's fiscal year end, they are not considered as "available" revenues in the governmental funds. Similarly, some property taxes may ultimately be uncollectable and an allowance for these collectibles has been established in the statement of activities. | (66,311)                   |
| Because compensated absences will not be paid using current financial resources, they are not included in the governmental funds. However, the liability results in an expense in the statement of activities  | (2.4.2. <del>-</del> 2.4.) |
| an expense in the statement of activities.   | (210,794)                  |
| Change in net assets of governmental activities  | \$<br>7,991,027            |

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - GENERAL FUND

## FOR THE YEAR ENDED DECEMBER 31, 2007

| Revenues           Property taxes         \$ 35,636,033         \$ 34,547,937         \$ 34,547,937         \$ 13,897,794         (185,506)           Park operations         13,992,600         13,993,300         13,807,794         (185,506)         11,550,000         1,550,000         1,550,000         1,891,920         341,920         341,920         304,920         Operating grants         -         -         5,980         59,890         59,860         68,666         12,78,838         41,01,10,10         1,10,10,10         1,20,11,10         1,10,10,1  | n.                                   | Original<br>Budget | Final<br>Budget | Actual        | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--|--------------------------------------|--------------------|-----------------|---------------|---|
| Park operations Interest         13,992,600         13,993,300         13,807,794         (185,506) 14,920           Operating grants         1,550,000         1,550,000         1,891,920         341,920           Operating grants         -         181,000         306,885         125,885           Miscellaneous         25,000         25,000         52,467         27,467           Total revenues         51,203,633         50,297,237         50,666,893         369,656           Expenditures         Operating         Najor maintenance         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital Engineering and planning         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805 <td< td=""><td>Revenues</td><td>¢ 25 626 022</td><td>¢ 24.547.027</td><td>¢ 24.547.027</td><td>¢</td></td<>  | Revenues                             | ¢ 25 626 022       | ¢ 24.547.027    | ¢ 24.547.027  | ¢   |
| Interest   | 1 4                                  |                    |                 |               |   |
| Operating grants Donations         -         181,000         306,885         125,885           Miscellaneous         25,000         25,000         52,467         27,467           Total revenues         51,203,633         50,297,237         50,666,893         369,656           Expenditures         Operating           Major maintenance         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital Engineering and planning         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937 </td <td></td> <td></td> <td>, ,</td> <td></td> <td></td>   |                                      |                    | , ,             |               |   |
| Donations Miscellaneous         25,000         25,000         306,885         125,885           Miscellaneous         25,000         25,000         52,467         27,467           Total revenues         51,203,633         50,297,237         50,666,893         369,656           Expenditures         Operating         Major maintenance         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         1,001,900         1,207,192         1,164,439         42,753           Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital         Engineering and planning Park operations         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499 <td></td> <td>1,550,000</td> <td>1,550,000</td> <td></td> <td></td>   |                                      | 1,550,000          | 1,550,000       |               |   |
| Miscellaneous         25,000         25,000         52,467         27,467           Total revenues         51,203,633         50,297,237         50,666,893         369,656           Expenditures         Operating         Major maintenance         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         1,001,900         1,207,192         1,164,439         42,753           Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital         Engineering and planning Engineering and planning Engineering and planning Engineering Sequence Sequen |                                      | _                  | 181 000         | ,             | ,   |
| Expenditures         Operating         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         1,001,900         1,207,192         1,164,439         42,753           Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital         Engineering and planning         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         (13,645,367)         (23,086,644)         (409,19   |                                      | 25,000             |                 |               |   |
| Operating Major maintenance         2,208,000         2,040,500         761,662         1,278,838           Adminitrative offices         5,566,500         5,624,400         5,470,820         153,580           General planning and engineering Park operations         1,001,900         1,207,192         1,164,439         42,753           Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital         Engineering and planning         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         (20,000         200,000         259,564         59,5   | Total revenues                       | 51,203,633         | 50,297,237      | 50,666,893    | 369,656   |
| Major maintenance<br>Adminitrative offices         2,208,000<br>5,566,500         2,040,500<br>5,624,400         761,662<br>5,470,820         1,278,838<br>153,580           General planning and engineering<br>Park operations         1,001,900         1,207,192         1,164,439         42,753           Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital<br>Engineering and planning<br>Capital improvements         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures<br>before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042  |                                      |                    |                 |               |   |
| General planning and engineering Park operations         1,001,900         1,207,192         1,164,439         42,753           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital Engineering and planning Capital improvements         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment Equipment Adacquisitions         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543<  |                                      | 2,208,000          | 2,040,500       | 761,662       | 1,278,838   |
| Park operations         31,869,400         32,238,800         30,885,676         1,353,124           Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital Engineering and planning Capital improvements         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   | Adminitrative offices                | 5,566,500          | 5,624,400       | 5,470,820     | 153,580   |
| Total operating         40,645,800         41,110,892         38,282,597         2,828,295           Capital Engineering and planning Engineering and planning Capital improvements         1,411,700         1,589,640         769,138         820,502           Capital improvements Equipment Equipment Land acquisitions         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures before other financing sources         65,049,000         73,583,881         51,335,649         22,248,232           Other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  |                                      |                    |                 |               |   |
| Capital<br>Engineering and planning<br>Capital improvements         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment<br>Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures<br>before other financing sources         65,049,000         73,583,881         51,335,649         22,248,232           Other financing sources<br>Proceeds from sale of capital assets         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  | Park operations                      | 31,869,400         | 32,238,800      | 30,885,676    | 1,353,124   |
| Engineering and planning         1,411,700         1,589,640         769,138         820,502           Capital improvements         14,452,000         21,928,090         9,264,959         12,663,131           Equipment         3,000,000         3,399,910         3,006,105         393,805           Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   | Total operating                      | 40,645,800         | 41,110,892      | 38,282,597    | 2,828,295   |
| Capital improvements       14,452,000       21,928,090       9,264,959       12,663,131         Equipment       3,000,000       3,399,910       3,006,105       393,805         Land acquisitions       5,539,500       5,555,349       12,850       5,542,499         Total capital       24,403,200       32,472,989       13,053,052       19,419,937         Total expenditures       65,049,000       73,583,881       51,335,649       22,248,232         Revenues over (under) expenditures before other financing sources       (13,845,367)       (23,286,644)       (668,756)       22,617,888         Other financing sources       Proceeds from sale of capital assets       200,000       200,000       259,564       59,564         Net change in fund balances       (13,645,367)       (23,086,644)       (409,192)       22,677,452         Fund balance, beginning of year       25,042,543       25,042,543       25,042,543       -   |                                      | 1 /11 700          | 1 580 640       | 760 138       | 820 502   |
| Equipment Land acquisitions         3,000,000 5,539,500         3,399,910 5,555,349         3,006,105 12,850         393,805 5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   |                                      |                    |                 |               |   |
| Land acquisitions         5,539,500         5,555,349         12,850         5,542,499           Total capital         24,403,200         32,472,989         13,053,052         19,419,937           Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   |                                      |                    |                 | , ,           |   |
| Total expenditures         65,049,000         73,583,881         51,335,649         22,248,232           Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  |                                      |                    | , ,             | , ,           | ,   |
| Revenues over (under) expenditures before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   | Total capital                        | 24,403,200         | 32,472,989      | 13,053,052    | 19,419,937  |
| before other financing sources         (13,845,367)         (23,286,644)         (668,756)         22,617,888           Other financing sources         Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  | Total expenditures                   | 65,049,000         | 73,583,881      | 51,335,649    | 22,248,232  |
| Proceeds from sale of capital assets         200,000         200,000         259,564         59,564           Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  |                                      | (13,845,367)       | (23,286,644)    | (668,756)     | 22,617,888  |
| Net change in fund balances         (13,645,367)         (23,086,644)         (409,192)         22,677,452           Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -  | Other financing sources              |                    |                 |               |   |
| Fund balance, beginning of year         25,042,543         25,042,543         25,042,543         -   | Proceeds from sale of capital assets | 200,000            | 200,000         | 259,564       | 59,564  |
|  | Net change in fund balances          | (13,645,367)       | (23,086,644)    | (409,192)     | 22,677,452  |
| Fund balance, end of year \$ 11,397,176 \$ 1,955,899 \$ 24,633,351 \$ 22,677,452   | Fund balance, beginning of year      | 25,042,543         | 25,042,543      | 25,042,543    |   |
|  | Fund balance, end of year            | \$ 11,397,176      | \$ 1,955,899    | \$ 24,633,351 | \$ 22,677,452   |

## STATEMENT OF FIDUCIARY NET ASSETS PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS

## **SEPTEMBER 30, 2007**

| ASSETS                               |               |
|--------------------------------------|---------------|
| Cash and cash equivalents            | \$ 367,053    |
| Investments, fair value              |               |
| Immediate participation contracts    | 1,372,082     |
| Stock/bond funds                     | 30,043,564    |
| U.S. Government agencies             | 5,756,483     |
| Guaranteed investment contracts      | 4,377,308     |
| Total investments                    | 41,549,437    |
| Total assets                         | 41,916,490    |
| LIABILITIES                          |               |
| Net assets held in trust for pension |               |
| and post-employment benefits         | \$ 41,916,490 |

## STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PENSION TRUST FUNDS

## FOR THE YEAR ENDED SEPTEMBER 30, 2007

| ADDITIONS  |               |
|--|---------------|
| Employer contributions   | \$ 2,380,093  |
| Investment income  |               |
| Net increase in fair value of investments                          | 3,249,319     |
| Interest   | 648,021       |
| Investment expense   | (75,244)      |
|  |               |
| Net investment income  | 3,822,096     |
| <b>Total additions</b>   | 6,202,189     |
| DEDUCTIONS   |               |
| Benefits   | 1,618,325     |
| Net increase for the year  | 4,583,864     |
| Net assets held in trust for pension and post-employment benefits, |               |
| beginning of year  | 37,332,626    |
| Net assets held in trust for pension and post-employment benefits, |               |
| end of year  | \$ 41,916,490 |

#### NOTES TO FINANCIAL STATEMENTS

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## A. Reporting Entity

The Huron-Clinton Metropolitan Authority ("the Authority") was created in 1939 as a special district form of government to provide recreational facilities and services to residents of Livingston, Macomb, Oakland, Washtenaw, and Wayne Counties. The Authority is governed by a Board of Commissioners, which consists of a Commissioner appointed by the Board of Commissioners from each of the five participating counties, and two Commissioners appointed by the Governor of Michigan. Principal funding for the Authority is derived from a property tax levy assessed in each of the five participating counties.

The Authority has determined that no entities should be consolidated into its basic financial statements as component units. The criteria for including a component unit include entities for which the government is considered to be financially accountable. Therefore, the reporting entity consists only of the primary government.

## B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of the interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### NOTES TO FINANCIAL STATEMENTS

#### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial* resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, intergovernmental revenues and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Authority.

The Authority reports the following major governmental funds:

The *general fund* is the Authority's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *capital projects fund* is used to record supplemental major maintenance projects of the Authority, which are nonrecurring expenditures to repair or replace existing park facilities. As designated by the Authority, oil and gas revenues received are earmarked to fund these projects.

In addition, the government reports the following fund types:

The pension and other employee benefit trust funds account for the Authority's single employer, defined benefit pension plan and other post employment benefits, which accumulate resources for pension benefit and other post-

#### NOTES TO FINANCIAL STATEMENTS

employment benefit payments to qualified Authority employees. The Funds are based on the Plans' September 30<sup>th</sup> fiscal year ends.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include 1) charges to park customers, and 2) capital and operating grants. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes along with oil and gas royalties.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

## D. Assets, Liabilities, and Net Assets

## 1. Deposits and investments

The Authority's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers' acceptances, and mutual funds composed of otherwise legal investments. The State's Pension Investment Act, as amended, authorizes the pension trust fund to invest in common stocks, real estate, and various other investment instruments, subject to certain limitations.

Investments are stated at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. Investments that do not have established market values are reported at estimated fair value. Cash deposits are reported at carrying amounts, which reasonably approximates fair value.

Unrealized appreciation or depreciation on pension trust fund investments due to changes in fair value are recognized each year.

#### NOTES TO FINANCIAL STATEMENTS

## 2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of inter-fund loans) or "advances to/from other funds" (i.e., the non-current portion of inter-fund loans). All other outstanding balances between funds are reported as "due to/from other funds".

All property tax receivables are shown net of an allowance for uncollectible amounts. The allowance is estimated based upon the original year of the assessment and uses a graduated percentage ranging from 10 to 100 percent of the balance outstanding.

Real and personal property taxes are levied on December 1 on the taxable value of property located in the Counties as of the preceding December 31 (lien date). Taxable values are established annually by municipalities and are equalized by the Counties and State at 50% of estimated current market value or less. The Authority's operating tax rate for the 2006 levy (2007 property tax revenue) was .2146 mills. Taxes are receivable on the levy date and become delinquent on March 1 the following year. Property tax revenues are recognized as revenues in the operating year in which the levy is intended to fund to the extent that that they are measurable and available, and collected within sixty days after year end.

#### 3. Inventories and prepaid items

Inventory maintained by the General Fund is valued at average cost. Inventory consists of expendable supplies held for consumption. The cost is recorded as an expenditure at the time individual inventory items are consumed.

Certain payments made to vendors are for services applicable to future accounting periods and are included as other asset items in both the government-wide and fund financial statements.

#### 4. Capital assets

Capital assets, which include property, buildings, equipment, other improvements and infrastructure (e.g., roads, bridges, paved pathways and water/sewer lines), are reported in the Statement of Net Assets column in the basic financial statements. Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$600 for equipment and \$10,000 for all other assets, and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

#### NOTES TO FINANCIAL STATEMENTS

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u>      | <u>Years</u> |
|--------------------|--------------|
| Buildings          | 30-50        |
| Infrastructure     | 15-50        |
| Other improvements | 15-50        |
| Equipment          | 6-25         |

## 5. Compensated absences

The Authority allows employees to earn annual leave benefits and sick leave termination bonuses based, in part, on length of service. Annual leave is fully vested when earned and sick leave termination bonuses vest upon completion of ten years of service. Upon termination, employees are paid their accumulated sick leave termination bonuses and annual leave depending upon the nature of separation (death, retirement, or termination). All vacation pay is accrued when incurred in the government-wide fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

## 6. Long-term obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net assets.

#### 7. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### NOTES TO FINANCIAL STATEMENTS

## II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

## A. Budgetary Information

A budget for the General Fund is adopted, on a basis consistent with generally accepted accounting principles (GAAP), and is adopted on a category level. An operating budget including major maintenance, park operations and general administration categories lapses at year end. Capital outlay budgets including engineering and general planning, capital improvements, equipment and land acquisition categories do not lapse at year-end.

Adoption and amendments of budgets used by the Authority are governed by Public Act 621. The governing body must approve the budget and amendments, including supplemental appropriations at the category level. The Authority's management can transfer appropriations between line items within a category without governing body approval.

## B. Excess expenditures over appropriations

During the year ended December 31, 2007, the Authority incurred no expenditures that were in excess of the budgetary amounts.

#### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and Investments

Summary of Deposit and Investment Balances

Following is a reconciliation of deposit and investment balances as of December 31, 2007:

| <b>Deposits and Investments</b>                  | Deposits      | Investment   | Other    | Total        |
|--|---------------|--------------|----------|--------------|
| Governmental - wide financial statement captions |               |              |          |              |
| Cash and cash equivalents                        | \$ 3,478,256  | \$ -         | \$26,150 | \$ 3,504,406 |
| Investments                                      | 11,079,701    | 17,227,817   | -        | 28,307,518   |
| Fiduciary fund financial statement captions      |               |              |          |              |
| Cash and cash equivalents                        | 367,053       | -            | -        | 367,053      |
| Investments                                      |               | 41,549,437   |          | 41,549,437   |
|  | \$ 14,925,010 | \$58,777,254 | \$26,150 | \$73,728,414 |

#### NOTES TO FINANCIAL STATEMENTS

The amounts included in the "Other" category above represent petty cash, change funds, and accrued interest.

Statutory Authority

## The Authority is authorized by statute to invest surplus funds in the following:

- a. Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- d. Bankers' acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 1940, limited to mutual fund securities whose intention is to maintain a net asset value of \$1.00 per share.
- g. External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

The Board of Commissioners is authorized to designate depositories for the Authority's funds, and to determine that the funds are invested in accordance with State of Michigan statutory authority.

The Authority's deposits are in accordance with statutory authority.

#### NOTES TO FINANCIAL STATEMENTS

The Authority's investments are categorized below to give an indication of the level of risk assumed by the entity at December 31, 2007.

|                                   |               | RAT          | TING          |               |
|-----------------------------------|---------------|--------------|---------------|---------------|
| Type of investment                | AAA           | AA           | NR            | Total         |
| US Agencies                       |               |              |               |               |
| 1 to 6 years                      | \$ 22,984,300 | \$ -         | \$ -          | \$ 22,984,300 |
| Guaranteed Interest Contracts     |               |              |               |               |
| less than 1 year                  | -             | 4,377,308    | -             | 4,377,308     |
| Immediate Participation Contracts |               |              |               |               |
| 1 to 6 years                      | -             | 1,372,082    | -             | 1,372,082     |
| Mutual Funds                      |               |              | 30,043,564    | 30,043,564    |
|                                   | \$ 22,984,300 | \$ 5,749,390 | \$ 30,043,564 | \$ 58,777,254 |

## **Investment and deposit risk**

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the above list of authorized investments. The Authority's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. State law limits investments to specific government securities, certificates of deposit and bank accounts with qualified institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments above. In compliance with State law, the Authority's investment policy limits investments to the top two ratings issued by nationally recognized statistical rating organizations. The Authority's investment policy does not have specific limits in excess of state law on investment credit risk. As of December 31, 2007, the Authority's investments in corporate bonds and corporate asset-backed securities were within these guidelines.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Authority's deposits may not be returned. State law does not require and the Authority does not have a policy for deposit custodial credit risk. As of year-end, \$14,088,434 of the Authority's bank balance of \$14,631,438 was exposed to custodial credit risk because it was uninsured and uncollateralized.

#### NOTES TO FINANCIAL STATEMENTS

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the Authority does not have a policy for investment custodial credit risk. On the investments listed above, there is no custodial credit risk, as these investments are either uninsured, unregistered, and held by a counterparty in the Authority's name or are uncategorized as to credit risk.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments above. The Authority's investment policy does not have specific limits in excess of state law on concentration of credit risk. The investments that exceed 5% of the Authority's total investments are in mutual funds, investment pools, and US Agencies securities. All investments held at year-end are reported above.

## B. Receivables

Receivables as of year-end for the governmental activities in the aggregate, are as follows:

| Total                                   | <b>\$ 36,707,103</b> |
|---|----------------------|
| Due from other governments, non-current | 80,649               |
| Due from other governments, current     | 1,753                |
| Taxes                                   | \$ 36,624,701        |

Taxes receivable consist of the 2007 levy to be received in 2008 as well as delinquent personal property taxes. They are shown net of the allowance for doubtful accounts of \$1,817,329.

The current and non-current amount due from other governments is a receivable from a municipality for land sold by the Authority on a land contract sale. This amount is receivable over 25 years.

## NOTES TO FINANCIAL STATEMENTS

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

At the end of the current fiscal year, the various components of *deferred revenue* reported in the governmental funds were as follows:

|   | <u>Unavailable</u>   |
|---|----------------------|
| Taxes receivable                              | \$ 36,524,080        |
| Due from other governments, current           | 1,753                |
| Due from other governments, non-current       | 80,649               |
| Deferred operating revenue                    | 14,739               |
| Total deferred revenue for governmental funds | <u>\$ 36,621,221</u> |

## **Interfund Receivables and Payables**

|               | Due from      |             |  |  |
|---------------|---------------|-------------|--|--|
| <u>Due to</u> | <u>Capita</u> | al Projects |  |  |
| General fund  | \$            | 4.014       |  |  |

The outstanding balance between funds results mainly from the time lag between the dates that (1) interfund goods and services are provided, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

## NOTES TO FINANCIAL STATEMENTS

## C. Capital Assets

Capital assets activity for the year ended December 31, 2007 was as follows:

|   | Beginning<br>Balance | Increases   | Decreases   | Transfers    | Ending<br>Balance |
|---|----------------------|-------------|-------------|--------------|-------------------|
| Governmental activities                     |                      |             |             |              |                   |
| Capital assets not being depreciated        |                      |             |             |              |                   |
| Land  | \$ 43,647,027        | \$ 12,848   | \$ -        | \$ -         | \$ 43,659,875     |
| Land improvements                           | 31,160,879           | 117,910     | -           | 646,310      | 31,925,099        |
| Construction in progress                    | 16,573,845           | 9,036,767   |             | (10,256,604) | 15,354,008        |
| Total capital assets not being depreciated  | 91,381,751           | 9,167,525   |             | (9,610,294)  | 90,938,982        |
| Capital assets being depreciated            |                      |             |             |              |                   |
| Buildings                                   | 42,049,772           | 188,630     | (175,580)   | 9,457,714    | 51,520,536        |
| Equipment                                   | 21,866,557           | 3,006,103   | (1,403,262) | -            | 23,469,398        |
| Other improvements                          | 36,654,240           | 908,867     | (156,370)   | 16,380       | 37,423,117        |
| Infrastructure                              | 36,797,022           | 545,900     | (221,275)   | 136,200      | 37,257,847        |
| Total capital assets being depreciated      | 137,367,591          | 4,649,500   | (1,956,487) | 9,610,294    | 149,670,898       |
| Less accumulated depreciation               |                      |             |             |              |                   |
| Buildings                                   | (13,909,939)         | (841,534)   | 139,678     | -            | (14,611,795)      |
| Equipment                                   | (11,675,937)         | (1,853,481) | 1,112,245   | -            | (12,417,173)      |
| Other improvements                          | (12,102,594)         | (1,077,732) | 156,368     | -            | (13,023,958)      |
| Infrastructure                              | (15,319,236)         | (1,204,256) | 221,276     |              | (16,302,216)      |
| Total accumulated depreciation              | (53,007,706)         | (4,977,003) | 1,629,567   |              | (56,355,142)      |
| Total capital assets being depreciated, net | 84,359,885           | (327,503)   | (326,920)   | 9,610,294    | 93,315,756        |
| Governmental activities capital assets, net | \$175,741,636        | \$8,840,022 | (\$326,920) | \$ <u>-</u>  | \$184,254,738     |

Depreciation expense was charged to functions/programs of the Authority as follows:

Governmental activities Park operations \$ 4,865,465 Administrative offices

Total depreciation expense - governmental activities **\$ 4,977,003** 

111,538

#### NOTES TO FINANCIAL STATEMENTS

## D. Long Term Debt

Accrued compensated absences amounted to \$4,621,234 at year-end. Of this amount \$1,053,811 is expected to be paid in the following year.

## Changes in long-term debt

Long-term liability activity for the year ended December 31, 2007, was as follows:

|                      | Beginning Balance | Additions    | Reductions     | Ending<br>Balance | Due<br>Within<br>One Year |
|----------------------|-------------------|--------------|----------------|-------------------|---------------------------|
| Compensated absences | \$ 4.410.440      | \$ 1.448.217 | \$ (1,237,423) | \$ 4.621.234      | \$ 1,053,811              |

## V. OTHER INFORMATION

## A. Risk Management

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and distribution of assets; errors and omissions; injuries to employees and natural disasters. The Authority carries commercial insurance to cover any potential claims associated with these risks and has had no claims that exceeded the insurance coverage during the past three years.

## **B.** Contingent Liabilities

The Authority has received state grants for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate expenditure disallowance under terms of the grants, management believes that any required reimbursements would not be material.

## **C.** Construction Commitments

The Authority has established several construction contracts for various projects throughout its park operations. The total of these contracts is \$2,184,579 of which \$346,520 has been paid resulting in remaining commitments in the amount of \$1,838,059.

## **D.** Other Post Employment Benefits

In addition to providing pension benefits, the Authority provides certain health care and life insurance benefits for retired employees as established by collective bargaining agreements with local union organizations as approved by the governing board.

#### NOTES TO FINANCIAL STATEMENTS

Substantially all of the Authority's employees may become eligible for these benefits when they retire, after attaining 10 years of credited service. These benefits are provided through insurance companies and their billings are based on the benefits paid during the year. The Authority recognizes the cost of providing these benefits by expensing the annual insurance company billings, which were \$1,044,249 for 2007. The number of participants currently eligible to receive benefits is 122.

On October 1, 2005 the Authority established the Retiree Health Care Plan & Trust (the "Plan & Trust") with a fiscal year ending September 30, 2007. The Authority contributed \$771,525 from the General Fund. This Plan and Trust was created under the authority of the Public Employee Health Care Fund Investment Act, Public Act 149 of 1999 (MCL 38.1211 et seq.), and shall constitute a governmental trust pursuant to Section 115 of the Internal Revenue Code of 1986, as amended. The Plan and Trust was established to allow for the Authority's funding of retiree health care benefits, an essential governmental function. The Plan and Trust was created for the exclusive purpose of providing health care, dental, and optical insurance benefits or such other benefits approved by the Authority for the welfare of certain retirees and spouses eligible to receive a retirement benefit.

The Authority will be required to implement Governmental Accounting Standards Board (GASB) statement number 45 for the fiscal year ending December 31, 2008. This statement will require the Authority to recognize the liability for other postemployment benefits based on actuarial valuations and assumptions much like the Authority's Defined Benefit Pension Trust.

#### E. Defined Benefit Pension Plan

The following brief description of the Huron-Clinton Metropolitan Authority's Employee's Retirement Plan (The Plan) is provided for general information purposes only. Participants should refer to the Plan agreement for more complete information.

#### 1. Plan Description

The Plan is a single-employer noncontributory defined benefit pension plan covering substantially all of the Authority's full-time employees. The Plan's fiscal year end is September 30, however, the actuarial valuation of the funded status of the Plan is performed as of October 1 of each year. The Plan is included as a pension trust fund in the Authority's primary government financial statements and a stand-alone financial report of the Plan has not been issued. The Plan is administered by the Authority's Pension Committee as appointed by the Authority's Board of Commissioners. Benefit provisions and contribution requirements are established and may be amended by the Board of Commissioners.

#### NOTES TO FINANCIAL STATEMENTS

## 2. Eligibility

The Plan provides eligible participants with retirement benefits as well as disability benefits. All retirement benefits fully vest after ten years of credited service, with partial vesting granted for service less than ten years. Employees who retire at age 65 are entitled to an annual retirement benefit, payable monthly in an amount equal to 2.0% of the highest consecutive five year average monthly earnings in the last ten years of service, with a maximum monthly benefit of 71% of the final average monthly earnings. Employees may retire at age 60 with an unreduced benefit only if they have 25 or more years of service at early retirement. Employees retiring at age 55 with ten years credited service are entitled to receive a reduced monthly retirement benefit.

#### At October 1, 2007 the Plan Participants consisted of:

| Total  | 335       |
|--|-----------|
| Partially vested                               | <u>78</u> |
| Fully vested                                   | 160       |
| Current employees -                            |           |
| benefits and long term disabled employees      | 97        |
| benefits, terminated vested not receiving      |           |
| Retirees and beneficiaries currently receiving |           |

#### 3. Investments

The Authority maintains an investment policy for the Plan which permits 5% to 40% of Pension Trust Fund assets to be invested in high quality fixed income securities, 15% to 50% in equity type securities and 25% to 60% in guaranteed rate of return contracts.

## 4. Required contributions

The Authority's funding policy provides for annual employer contributions at actuarially determined rates to fund the increase in prior service liabilities on a level percent of payroll over a thirty-year period. Employer contribution rates are determined using the Entry Age actuarial cost method. Employees are not required to contribute to the Plan.

#### NOTES TO FINANCIAL STATEMENTS

## 5. Summary of significant accounting policies

#### a. Basis of accounting

The Plan's financial statements are prepared using the accrual basis of accounting. The Authority's contributions to the Plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. The administrative costs are financed through investment earnings.

#### b. Method used to value investments

Equity investments and bonds are reported at fair value. GIC investments are valued at estimated fair value. The investments of the Pension Trust Fund are not federally insured.

## c. Annual pension cost and net pension obligation

The Authority's annual pension cost and net pension obligation to the Huron-Clinton Metropolitan Authority Employees Retirement Trust for the current year was as follows:

| Net pension obligation, end of year           | \$ <u>-</u>  |
|---|--------------|
| Net pension obligation, beginning of year     |              |
| Increase (decrease) in net pension obligation | -            |
| Contribution made                             | (1,608,568)  |
| Annual required contribution/pension cost     | \$ 1,608,568 |

The annual required contribution for the current year was determined as part of the October 1, 2006 actuarial valuation using the individual entry age actuarial cost method. Benefits are funded on a level percentage of earnings from each participant's date of participation to assumed retirement date. The effects of plan improvements and changes in assumptions are amortized over 30 years. The actuarial assumptions included (a) 8% investment rate of return on the investment, compounded annually, and (b) projected salary increases of 5% per year compounded annually. There is no assumption for cost of living or inflationary adjustments. Smoothed asset value that spreads the difference between the assumed return and the actual investment return over a five (5) year period was used to determine the actuarial value of assets. The amortization method used is a 30-year, level percent of payroll method where the effect of plan improvements and

## NOTES TO FINANCIAL STATEMENTS

changes in assumptions are amortized over 30 years on an open end basis. Gains and losses are not separately amortized but reduce or increase the amortization balances and payments.

## d. Concentration of risk

The Authority has investments in individual organizations that each represents an amount of 5% or more of total plan net assets. These organizations are as follows:

| <u>Organization</u> | <b>Investment Type</b>         | Percent |  |
|---------------------|--------------------------------|---------|--|
| John Hancock Life   | Guaranteed Investment Contract | 10%     |  |

## e. Trend information

| <b>Ten-Year Trend Information</b> |   |  |  |  |  |
|-----------------------------------|---|--|--|--|--|
| Annual                            | Percentage  | Net  |  |  |  |
| Pension                           | of APC  | Pension  |  |  |  |
| Cost (APC)                        | <b>Contributed</b>  | <b>Obligation</b>  |  |  |  |
| \$ 1,608,568                      | 100%  | \$ -   |  |  |  |
| 1,535,961                         | 100%  | -  |  |  |  |
| 1,481,046                         | 100%  | -  |  |  |  |
| 1,565,484                         | 100%  | -  |  |  |  |
| 1,428,188                         | 100%  | -  |  |  |  |
| 1,296,200                         | 100%  | -  |  |  |  |
| 1,024,200                         | 100%  | -  |  |  |  |
| 1,060,700                         | 100%  | -  |  |  |  |
| 1,109,700                         | 100%  | -  |  |  |  |
| 1,095,300                         | 100%  | -  |  |  |  |
|                                   | Annual Pension Cost (APC)  \$ 1,608,568 1,535,961 1,481,046 1,565,484 1,428,188 1,296,200 1,024,200 1,060,700 1,109,700 | Annual<br>Pension<br>Cost (APC)Percentage<br>of APC<br>Contributed\$ 1,608,568100%1,535,961100%1,481,046100%1,565,484100%1,428,188100%1,296,200100%1,024,200100%1,060,700100%1,109,700100% |  |  |  |

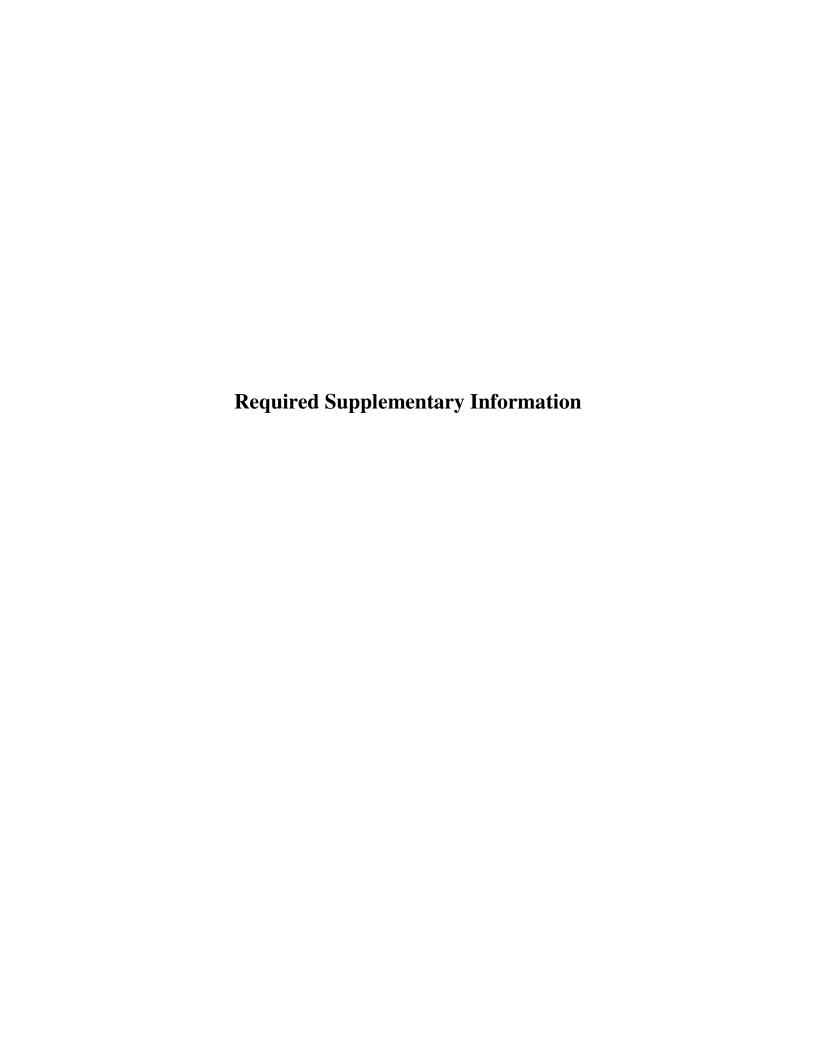
## f. Combining financial information

The combining financial information of the Authority's Pension Trust Fund and the Post employment Benefit Trust Fund, as of and for the year ended September 30, 2007, is as follows:

## NOTES TO FINANCIAL STATEMENTS

|   | Pension               | Post-<br>Employment<br>Benefit Trust  |               |
|---|-----------------------|---------------------------------------|---------------|
|   | Trust Fund            | Fund                                  | Total         |
| ASSETS  | Φ 0.4                 | 1                                     | Φ 267.052     |
| Cash and cash equivalents                                     | \$ 84                 | 1 \$ 366,212                          | \$ 367,053    |
| Investments, fair value                                       | 1.252.00              | •                                     | 1 252 002     |
| Immediate participation contracts                             | 1,372,08              |                                       | 1,372,082     |
| Mutual funds  | 25,988,95             |                                       | 30,043,564    |
| U.S. Government agencies                                      | 4,017,18              |                                       | 5,756,483     |
| Guaranteed investment contracts                               | 4,377,30              | <u>-</u>                              | 4,377,308     |
| Total investments   | 35,755,52             | 5,793,913                             | 41,549,437    |
| Total assets  | 35,756,36             | 5 6,160,125                           | 41,916,490    |
| Net assets held in trust for benefits                         | \$ 35,756,36          | \$ 6,160,125                          | \$ 41,916,490 |
|   | Pension<br>Trust Fund | Post-Employment<br>Benefit Trust Fund | Total         |
| ADDITIONS   |                       |                                       |               |
| Employer contributions  | \$ 1,608,568          | \$ 771,525                            | \$ 2,380,093  |
| Investment income:  Net increase in fair value of investments | 2,911,218             | 338,101                               | 3,249,319     |
| Interest  | 413,400               | 234,621                               | 648,021       |
| Investment expense  | (72,448)              | (2,796)                               | (75,244)      |
| Net investment income   | 3,252,170             | 569,926                               | 3,822,096     |
| Total additions   | 4,860,738             | 1,341,451                             | 6,202,189     |
| DEDUCTIONS  |                       |                                       |               |
| Benefits  | 1,618,325             |                                       | 1,618,325     |
| Net increase for the year                                     | 3,242,413             | 1,341,451                             | 4,583,864     |
| Net assets held in trust for benefits beginning of year       | 32,513,952            | 4,818,674                             | 37,332,626    |
| Net assets held in trust for benefits end of year             | \$ 5,756,365          | \$ 6,160,125                          | \$ 41,916,490 |

\* \* \* \* \*



## REQUIRED SUPPLEMENTARY INFORMATION – UNAUDITED

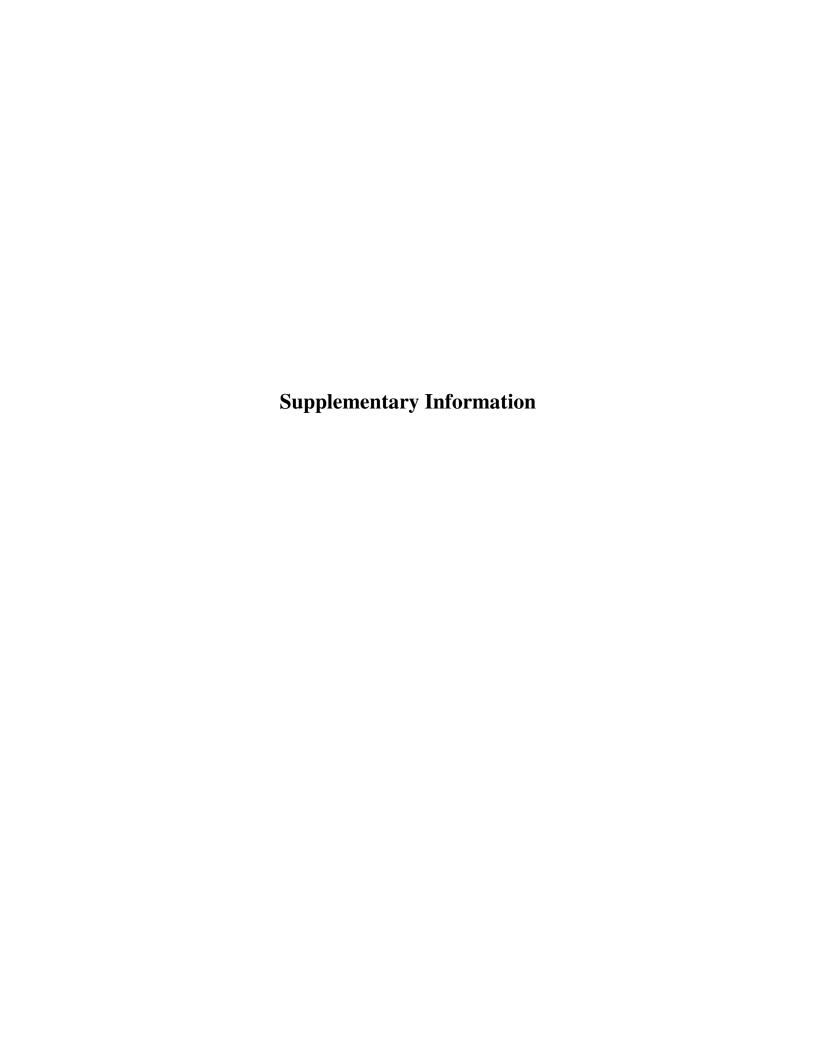
## DEFINED BENEFIT PENSION TRUST TREND INFORMATION

## **Schedule of Funding Progress**

| Actuarial<br>Valuation<br><u>Date</u> | Actuarial<br>Value of<br>Assets<br>(AVA) | Actuarial<br>Accrued<br>Liability<br>(AAL)<br>Entry Level | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL) | Funded<br><u>Ratio</u> | Annual<br>Covered<br><u>Payroll</u> | UAAL as Percent of Payroll |
|---------------------------------------|--|---|---|------------------------|-------------------------------------|----------------------------|
| 10/01/07                              | \$<br>35,652,382                         | \$<br>50,330,548  | \$<br>14,678,166  | 70.84%                 | \$ 14,166,942                       | 103.61%                    |
| 10/01/06                              | 33,131,710                               | 44,726,567  | 11,594,857  | 74.08%                 | 13,573,781                          | 85.42%                     |
| 10/01/05                              | 30,982,940                               | 41,782,635  | 10,799,695  | 74.15%                 | 13,218,446                          | 81.70%                     |
| 10/01/04                              | 28,731,536                               | 39,038,186  | 10,306,650  | 73.60%                 | 12,766,133                          | 80.73%                     |
| 10/01/03                              | 26,457,537                               | 38,101,864  | 11,644,327  | 69.44%                 | 12,679,185                          | 91.84%                     |
| 10/01/02                              | 24,764,521                               | 35,293,506  | 10,528,985  | 70.17%                 | 11,891,095                          | 88.55%                     |
| 10/01/01                              | 23,232,621                               | 28,310,224  | 5,077,603   | 82.06%                 | 11,367,338                          | 44.67%                     |
| 10/01/00                              | 26,160,347                               | 28,688,211  | 2,527,864   | 91.19%                 | 11,127,368                          | 22.72%                     |
| 10/01/99                              | 22,960,149                               | 26,701,349  | 3,741,200   | 85.99%                 | 10,471,482                          | 35.73%                     |
| 10/01/98                              | 21,792,229                               | 26,579,992  | 4,787,763   | 81.99%                 | 10,330,159                          | 46.35%                     |

## **Schedule of Employer Contributions**

| Fiscal<br>Year Ending | Annual<br>Required<br>Contribution | Actual<br>Annual<br>Contribution | Percent of Required Contribution |
|-----------------------|------------------------------------|----------------------------------|----------------------------------|
| 9/30/07               | \$1,608,568                        | \$1,608,568                      | 100%                             |
| 9/30/06               | 1,535,961                          | 1,535,961                        | 100%                             |
| 9/30/05               | 1,481,046                          | 1,481,046                        | 100%                             |
| 9/30/04               | 1,565,484                          | 1,565,484                        | 100%                             |
| 9/30/03               | 1,428,188                          | 1,428,188                        | 100%                             |
| 9/30/02               | 1,296,200                          | 1,296,200                        | 100%                             |
| 9/30/01               | 1,024,200                          | 1,024,200                        | 100%                             |
| 9/30/00               | 1,060,700                          | 1,060,700                        | 100%                             |
| 9/30/99               | 1,109,700                          | 1,109,700                        | 100%                             |
| 9/30/98               | 1,095,300                          | 1,095,300                        | 100%                             |



## COMBINING STATEMENT OF FIDUCIARY NET ASSETS PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS

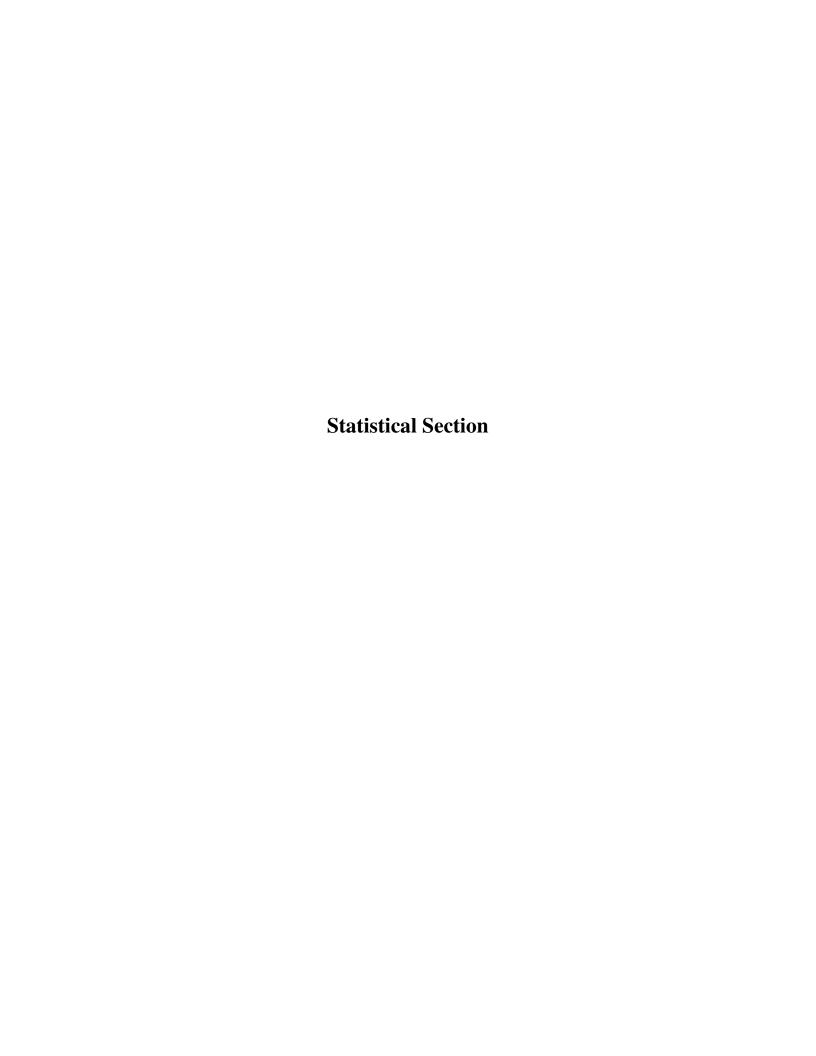
## **SEPTEMBER 30, 2007**

| A CCP/PC  | Pension<br>Trust Fund | Post-Employment<br>Benefit Trust Fund | Total         |  |  |
|---|-----------------------|---------------------------------------|---------------|--|--|
| ASSETS Cash and cash equivalents                          | \$ 841                | \$ 366,212                            | \$ 367,053    |  |  |
| Investments, fair value Immediate participation contracts | 1,372,082             | _                                     | 1,372,082     |  |  |
| Mutual funds  | 25,988,954            | 4,054,610                             | 30,043,564    |  |  |
| U.S. Government agencies                                  | 4,017,180             | 1,739,303                             | 5,756,483     |  |  |
| Guaranteed investment contracts                           | 4,377,308             |                                       | 4,377,308     |  |  |
| Total investments   | 35,755,524            | 5,793,913                             | 41,549,437    |  |  |
| Total assets  | 35,756,365            | 6,160,125                             | 41,916,490    |  |  |
| LIABILITIES   |                       |                                       |               |  |  |
| Net assets held in trust for benefits                     | \$35,756,365          | \$ 6,160,125                          | \$ 41,916,490 |  |  |

## COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS

## FOR THE YEAR ENDED SEPTEMBER 30, 2007

|   | Pension           | Post- | Employment    |              |
|---|-------------------|-------|---------------|--------------|
|   | <b>Trust Fund</b> |       | it Trust Fund | Total        |
| ADDITIONS   |                   |       |               |              |
| Employer contributions                                  | \$ 1,608,568      | \$    | 771,525       | \$ 2,380,093 |
| Investment income:                                      |                   |       |               |              |
| Net increase in fair value of investments               | 2,911,218         |       | 338,101       | 3,249,319    |
| Interest  | 413,400           |       | 234,621       | 648,021      |
| Investment expense                                      | (72,448)          |       | (2,796)       | (75,244)     |
| Net investment income                                   | 3,252,170         |       | 569,926       | 3,822,096    |
| Total additions   | 4,860,738         |       | 1,341,451     | 6,202,189    |
| DEDUCTIONS  |                   |       |               |              |
| Benefits  | 1,618,325         |       |               | 1,618,325    |
| Net increase for the year                               | 3,242,413         |       | 1,341,451     | 4,583,864    |
| Net assets held in trust for benefits beginning of year | 32,513,952        |       | 4,818,674     | 37,332,626   |
| Net assets held in trust for benefits end of year       | \$35,756,365      | \$    | 6,160,125     | \$41,916,490 |



## **Statistical Section**

This part of the Huron-Clinton Metropolitan Authority's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, not disclosures, and required supplementary information says about the Authority's overall financial health.

| <u>Contents</u>  | <b>Page</b> |
|--|-------------|
| Financial Trends  These schedules contain trend information to help the reader understand how the Authority's financial performance and well-being have changed over time.   | 61 – 64     |
| Revenue Capacity  These schedules contain information to help the reader assess the Authority's most significant local revenue source, the property tax.   | 65 – 70     |
| Demographic Information  These schedules offer demographic and economic indicators to help the reader understand the environment in which the Authority operates.  | 71          |
| Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the Authority's financial report relates to the recreation services the Authority provides and the activities performed. | 72 – 82     |

## **HURON-CLINTON METROPOLITAN AUTHORITY**

## NET ASSETS BY COMPONENT 2003 THROUGH 2007

(accrual basis of accounting)

|                            | 2003          | 2004          | 2005          | 2006          | 2007          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| Governmental activities    |               |               |               |               |               |
| Invested in capital assets |               |               |               |               |               |
| of related debt            | \$150,423,317 | \$158,442,986 | \$162,087,500 | \$175,741,636 | \$184,254,738 |
| Unrestricted               | 33,824,105    | 33,503,930    | 32,851,552    | 27,468,449    | 26,946,374    |
| Total governmental activit | ties          |               |               |               |               |
| net assets                 | \$184,247,422 | \$191,946,916 | \$194,939,052 | \$203,210,085 | \$211,201,112 |

Additional years have not been provided due to the implementation of GASB Statement No. 34 in 2003

## **HURON-CLINTON METROPOLITAN AUTHORITY**

## CHANGES IN NET ASSETS 2003 THROUGH 2007

(accrual basis of accounting)

|                              | 2003          | 2004          | 2005          | 2006          | 2007          |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| Expenses                     |               |               |               |               |               |
| Park operating               |               |               |               |               |               |
| Operations                   | \$ 30,947,826 | \$ 31,851,971 | \$ 36,525,959 | \$ 34,409,197 | \$ 35,992,485 |
| Major maintenance            | 551,473       | 440,111       | 760,249       | 693,405       | 761,662       |
| Administrative office        | 4,696,832     | 4,973,413     | 5,911,474     | 5,408,260     | 5,618,808     |
| General planning/engineering | 1,095,749     | 1,042,024     | 1,306,680     | 1,095,958     | 1,166,449     |
| Total operating              | 37,291,880    | 38,307,519    | 44,504,362    | 41,606,820    | 43,539,404    |
| Capital outlay               |               |               |               |               |               |
| Capital improvements         | -             | 227,572       | -             | 14,908        | -             |
| Debt service                 |               |               |               |               |               |
| Interest                     | 9,642         | 6,809         | 3,742         | 667           |               |
| Total expenses               | 37,301,522    | 38,541,900    | 44,508,104    | 41,622,395    | 43,539,404    |
| Revenues                     |               |               |               |               |               |
| Program revenues             |               |               |               |               |               |
| Park charges for services    | 12,869,032    | 12,868,520    | 13,247,181    | 12,814,635    | 13,807,794    |
| Operating grants             | 35,322        | 39,533        | 25,853        | 78,989        | 59,890        |
| Capital grants               | 504,052       | 51,154        | 32,600        |               |               |
| Total program                | 13,408,406    | 12,959,207    | 13,305,634    | 12,893,624    | 13,867,684    |
| General revenues             |               |               |               |               |               |
| Property taxes               | 29,131,788    | 30,126,243    | 31,460,809    | 32,650,984    | 34,481,626    |
| Oil and gas royalties        | 1,126,795     | 857,794       | 946,594       | 767,856       | 646,865       |
| Donations                    | 95,528        | 102,379       | 43,756        | 128,136       | 306,885       |
| Interest                     | 1,140,703     | 1,386,833     | 1,506,083     | 2,003,680     | 2,174,904     |
| Miscellaneous                | 100,833       | 750,904       | 237,364       | 1,449,148     | 52,467        |
| Proceeds/gain                |               |               |               |               |               |
| from sale of capital assets  | 6,884,900     | 58,034        |               |               |               |
| Total revenues               | \$ 51,888,953 | \$ 46,241,394 | \$ 47,500,240 | \$ 49,893,428 | \$ 51,530,431 |
| Changes in net assets        | \$ 14,587,431 | \$ 7,699,494  | \$ 2,992,136  | \$ 8,271,033  | \$ 7,991,027  |

Additional years have not been provided due to the implementation of GASB Statement No. 34 in 2003.

# FUND BALANCES OF GOVERNMENTAL FUNDS 2003 THROUGH 2007

(modified accrual basis of accounting)

|                             | 2003          | 2004          | 2005          | 2006          | 2007          |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| General fund                |               |               |               |               |               |
| Reserved                    | \$ 7,551,555  | \$ 6,159,551  | \$ 3,905,434  | \$ 7,953,899  | \$ 3,384,116  |
| Unreserved                  | 12,792,290    | 20,331,494    | 21,569,922    | 17,088,644    | 21,249,235    |
| Total general fund          | \$ 20,343,845 | \$ 26,491,045 | \$ 25,475,356 | \$ 25,042,543 | \$ 24,633,351 |
|                             |               |               |               |               |               |
| Capital projects fund       |               |               |               |               |               |
| Reserved                    | \$ -          | \$ 88,198     | \$ -          | \$ 884,522    | \$ 344,255    |
| Unreserved                  | 5,498,496     | 6,089,802     | 6,445,420     | 5,068,823     | 5,774,966     |
| Total capital projects fund | \$ 5,498,496  | \$ 6,178,000  | \$ 6,445,420  | \$ 5,953,345  | \$ 6,119,221  |

Additional years have not been provided due to the implementation of GASB Statement No. 34 in 2003.

#### HURON-CLINTON METROPOLITAN AUTHORITY CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS 2003 THROUGH 2007

(modified accrual basis of accounting)

|                                      | 2003           | 2004         | 2005         | 2006         | 2007         |
|--------------------------------------|----------------|--------------|--------------|--------------|--------------|
| Revenues                             |                |              |              |              |              |
| Property taxes                       | \$ 29,014,371  | \$30,081,579 | \$31,398,443 | \$32,597,201 | \$34,547,937 |
| Oil and gas royalties                | 1,126,795      | 857,794      | 946,594      | 767,856      | 646,865      |
| Donations                            | 95,528         | 102,379      | 43,756       | 128,136      | 306,885      |
| Interest                             | 1,140,703      | 1,386,833    | 1,506,083    | 2,003,680    | 2,174,904    |
| Miscellaneous                        | 35,833         | 750,904      | 202,364      | 1,517,962    | 52,467       |
| Park charges for services            | 12,869,032     | 12,868,520   | 13,247,181   | 12,814,635   | 13,807,794   |
| Operating grants                     | 35,322         | 39,533       | 25,853       | 78,989       | 59,890       |
| Capital grants                       | 504,052        | 51,154       | 32,600       | -            | -            |
| Proceeds from sale of capital assets | 312,540        | 7,504,896    | 479,627      | 533,977      | 259,564      |
| Total revenues                       | 45,134,176     | 53,643,592   | 47,882,501   | 50,442,436   | 51,856,306   |
| Expenditures                         |                |              |              |              |              |
| Operations                           | 26,790,021     | 27,545,339   | 28,506,499   | 29,616,888   | 30,885,676   |
| Major maintenance                    | 551,473        | 440,111      | 760,249      | 693,405      | 761,662      |
| Administrative office                | 4,610,912      | 4,874,199    | 5,166,242    | 5,337,720    | 5,470,820    |
| General planning and engineering     | 1,095,749      | 1,042,024    | 1,022,421    | 1,068,791    | 1,164,439    |
| Engineering and planning             | 760,409        | 930,994      | 1,154,185    | 920,868      | 889,436      |
| Capital improvements                 | 9,236,618      | 8,742,035    | 7,258,425    | 10,993,199   | 9,908,634    |
| Equipment                            | 1,823,479      | 2,222,627    | 2,164,707    | 2,497,008    | 3,006,105    |
| Land acquisition                     | 1,841,433      | 975,639      | 2,554,122    | 213,825      | 12,850       |
| Debt service                         | 43,920         | 43,920       | 43,920       | 25,620       |              |
| Total expenditures                   | 46,754,014     | 46,816,888   | 48,630,770   | 51,367,324   | 52,099,622   |
| Net changes in fund balance          | \$ (1,619,838) | \$ 6,826,704 | \$ (748,269) | \$ (924,888) | \$ (243,316) |
| Debt service as a percentage         |                |              |              |              |              |
| of noncapital expenditures           | .133%          | .129%        | .124%        | .07%         | 0%           |

#### HURON-CLINTON METROPOLITAN AUTHORITY GOVERNMENTAL ACTIVITIES TAX REVENUE BY SOURCE 1998 THROUGH 2007

(modified accrual basis of accounting)

| Year | <b>Property Tax</b> |
|------|---------------------|
|      |                     |
| 1998 | \$ 21,891,950       |
| 1999 | 23,223,987          |
| 2000 | 24,711,866          |
| 2001 | 25,771,828          |
| 2002 | 27,462,221          |
| 2003 | 29,014,371          |
| 2004 | 30,081,579          |
| 2005 | 31,398,443          |
| 2006 | 32,597,201          |
| 2007 | 34,547,937          |

#### TAXABLE AND ASSESSED VALUES OF PROPERTY

#### 1998 through 2007

|      | Real Property (a) |                  | Personal         | Property (a)     | Total Rea          | y (a)              | _                  |              |
|------|-------------------|------------------|------------------|------------------|--------------------|--------------------|--------------------|--------------|
|      |                   | State            |                  | State            |                    | State              | Estimated          | Percent      |
|      | Taxable           | Equalized        | Taxable          | <b>Equalized</b> | Taxable            | Equalized          | Market             | Change in    |
| Year | Value (b)         | Value (c)        | Value (b)        | Value (c)        | Value (b)          | Value (c)          | Value (d)          | Market Value |
|      |                   |                  |                  |                  |                    |                    |                    |              |
| 1998 | \$85,012,600,255  | \$90,398,876,687 | \$15,233,069,112 | \$17,885,332,215 | \$ 100,245,669,367 | \$ 108,284,208,902 | \$ 216,568,417,804 |              |
| 1999 | 90,428,401,361    | 99,615,071,334   | 16,131,310,931   | 16,132,357,903   | 106,559,712,292    | 115,747,429,237    | 231,494,858,474    | 6.9%         |
| 2000 | 96,043,406,699    | 110,890,450,436  | 17,143,699,127   | 17,144,851,898   | 113,187,105,826    | 128,035,302,334    | 256,070,604,668    | 10.6%        |
| 2001 | 102,733,871,639   | 123,356,462,942  | 17,239,884,065   | 17,250,456,007   | 119,973,755,704    | 140,606,918,949    | 281,213,837,898    | 9.8%         |
| 2002 | 110,952,502,028   | 137,336,675,397  | 17,642,940,700   | 17,651,873,912   | 128,595,442,728    | 154,988,549,309    | 309,977,098,618    | 10.2%        |
| 2003 | 119,139,081,597   | 152,697,255,169  | 17,611,381,854   | 17,620,429,268   | 136,750,463,451    | 170,317,684,437    | 340,635,368,874    | 9.9%         |
| 2004 | 126,175,847,034   | 165,094,594,200  | 17,002,280,522   | 17,052,094,000   | 143,178,127,556    | 182,146,688,200    | 364,293,376,400    | 6.9%         |
| 2005 | 134,302,160,747   | 175,187,056,008  | 17,056,837,498   | 17,161,548,265   | 151,358,998,245    | 192,348,604,273    | 384,697,208,546    | 5.6%         |
| 2006 | 142,839,814,996   | 184,862,351,990  | 14,385,774,754   | 14,441,075,293   | 157,225,589,750    | 199,303,427,283    | 398,606,854,566    | 3.6%         |
| 2007 | 151,907,265,806   | 193,100,496,537  | 14,150,671,245   | 14,156,614,158   | 166,057,937,051    | 207,257,110,695    | 414,514,221,390    | 4.0%         |

<sup>(</sup>a) Property value information represents the combined totals of Livingston, Macomb, Oakland, Washtenaw, and Wayne counties. These counties are the member counties of the Metropark district.

- (c) Includes Single Business Tax inventory value of \$2,497,402,508 for years 1998 through 2005; this amount was eliminated by State legislation for 2006 and after.
- (d) Total estimated market value is based on two times State Equalized Value figures.

<sup>(</sup>b) The State of Michigan passed a Property Tax Reform measure in 1994 which changed the basis of property taxes. Authority tax millage rates were applied to "Taxable Values" rather than "State Equalized Values" effective with the Authority's tax year 1996. Includes Single Business Tax inventory value of \$2,497,402,508 for years 1998 through 2005; this amount was eliminated by State legislation for 2006 and after. For 2007, the Authority's millage rate was .2146 mills applied to the total "Taxable Values."

# HURON-CLINTON METROPOLITAN AUTHORITY TAXABLE VALUATIONS BY COUNTY (a)

| <u>Year</u> | Livingston<br><u>County</u> | % of<br>Total | Macomb<br><u>County</u> | % of<br>Total | Oakland<br><u>County</u> | % of<br>Total | Washtenaw<br><u>County</u> | % of<br>Total | Wayne<br><u>County</u> | % of Total | Total <u>Taxable Value (b)</u> | Total <u>%</u> |
|-------------|-----------------------------|---------------|-------------------------|---------------|--------------------------|---------------|----------------------------|---------------|------------------------|------------|--------------------------------|----------------|
| 1998        | \$ 3,890,206,636            | 3.9%          | \$ 17,612,037,126       | 17.6%         | \$36,945,736,352         | 36.9%         | \$8,012,231,570            | 8.0%          | \$33,785,457,133       | 33.7%      | \$ 100,245,668,817             | 100.0%         |
| 1999        | 4,247,108,052               | 4.0%          | 18,933,648,514          | 17.8%         | 39,537,692,845           | 37.1%         | 8,586,934,920              | 8.1%          | 35,252,993,619         | 33.1%      | 106,558,377,950                | 100.0%         |
| 2000        | 4,638,498,246               | 4.1%          | 20,203,834,066          | 17.8%         | 42,233,212,883           | 37.3%         | 9,202,183,805              | 8.1%          | 36,909,376,826         | 32.6%      | 113,187,105,826                | 100.0%         |
| 2001        | 5,070,286,192               | 4.2%          | 21,458,367,809          | 17.9%         | 44,847,952,256           | 37.4%         | 9,784,416,274              | 8.2%          | 38,812,733,173         | 32.4%      | 119,973,755,704                | 100.0%         |
| 2002        | 5,623,065,571               | 4.4%          | 23,061,440,253          | 17.9%         | 48,133,921,225           | 37.4%         | 10,574,832,135             | 8.2%          | 41,202,183,544         | 32.0%      | 128,595,442,728                | 100.0%         |
| 2003        | 6,121,696,309               | 4.5%          | 24,565,093,998          | 18.0%         | 51,171,954,926           | 37.4%         | 11,470,389,517             | 8.4%          | 43,421,328,701         | 31.8%      | 136,750,463,451                | 100.0%         |
| 2004        | 6,620,481,408               | 4.6%          | 25,932,336,788          | 18.1%         | 53,657,077,357           | 37.5%         | 12,112,746,088             | 8.5%          | 44,855,485,915         | 31.3%      | 143,178,127,556                | 100.0%         |
| 2005        | 7,175,532,243               | 4.7%          | 27,339,641,757          | 18.1%         | 56,463,682,219           | 37.3%         | 12,946,069,847             | 8.6%          | 47,434,072,179         | 31.3%      | 151,358,998,245                | 100.0%         |
| 2006        | 7,757,534,921               | 4.9%          | 28,602,726,523          | 18.2%         | 58,862,866,940           | 37.4%         | 13,693,361,327             | 8.7%          | 48,309,100,039         | 30.7%      | 157,225,589,750                | 100.0%         |
| 2007        | 8,348,502,046               | 5.0%          | 30,373,918,359          | 18.3%         | 62,133,415,235           | 37.4%         | 14,629,742,407             | 8.8%          | 50,572,359,004         | 30.5%      | 166,057,937,051                | 100.0%         |

<sup>(</sup>a) Property tax levies are not collected directly by Huron-Clinton Metropolitan Authority. Authority property tax levies are collected by local communities within the five county park district and are forwarded to each County Treasurer who distributes the Authority's tax levy to the park district. Accordingly, individual taxpayer records are not maintained by Huron-Clinton Metropolitan Authority.

<sup>(</sup>b) Includes Single Business Tax inventory value of \$2,497,402,508 for years 1998 through 2005; this amount was eliminated by State legislation for 2006 and after.

#### PROPERTY TAX RATES

(per \$1,000 of value) 1998 through 2007

| <u>Year</u> | Authority <u>Millage Rate (a)</u> |
|-------------|-----------------------------------|
| 1998        | 0.2236                            |
| 1999        | 0.2235                            |
| 2000        | 0.2218                            |
| 2001        | 0.2202                            |
| 2002        | 0.2186                            |
| 2003        | 0.2170                            |
| 2004        | 0.2161                            |
| 2005        | 0.2154                            |
| 2006        | 0.2146                            |
| 2007        | 0.2146                            |

<sup>(</sup>a) Huron-Clinton Metropolitan Authority operates in five different counties encompassing many different townships, cities, and school districts. Huron-Clinton Metropolitan Authority does not collect any taxes on behalf of any other governmental entity.

#### PROPERTY TAX LEVIES AND COLLECTIONS

1998 through 2007 (Unaudited)

| <u>Year</u> | Initial<br>Tax<br><u>Levy (a)</u> | rrent Year Tax llections (b) | Percent of<br>Current Year<br>Taxes Collected | Prior Years<br>ax Receivable<br><u>Balances</u> | Ta |           | Percent of Prior Years <u>Taxes Collected</u> | Total Tax Collections | Percent of<br>Total Tax<br>Collections (c) | Rec | outstanding Tax<br>ceivable Balances<br>At Year End |
|-------------|-----------------------------------|------------------------------|---|---|----|-----------|---|-----------------------|--|-----|---|
| 1998        | \$ 22,414,932                     | \$<br>22,157,845             | 98.9%   | \$<br>232,282                                   | \$ | (21,936)  | -9.4%   | \$ 22,135,909         | 97.7%                                      | \$  | 254,738   |
| 1999        | 23,816,047                        | 23,274,444                   | 97.7%   | 254,738   |    | (321,460) | -126.2%                                       | 22,952,984            | 95.4%                                      |     | 469,286   |
| 2000        | 25,109,395                        | 24,702,357                   | 98.4%   | 469,286   |    | 183,996   | 39.2%   | 24,886,353            | 97.3%                                      |     | 293,831   |
| 2001        | 26,426,712                        | 25,817,188                   | 97.7%   | 293,831   |    | (46,791)  | -15.9%  | 25,770,397            | 96.4%                                      |     | 459,577   |
| 2002        | 28,123,451                        | 27,391,832                   | 97.4%   | 459,577   |    | 62,188    | 13.5%   | 27,454,020            | 96.1%                                      |     | 675,715   |
| 2003        | 29,691,333                        | 28,906,808                   | 97.4%   | 675,715   |    | 107,369   | 15.9%   | 29,014,177            | 95.5%                                      |     | 793,132   |
| 2004        | 30,959,524                        | 30,092,971                   | 97.2%   | 793,132   |    | (4,541)   | -0.6%   | 30,088,430            | 94.8%                                      |     | 881,795   |
| 2005        | 32,594,188                        | 31,344,360                   | 96.2%   | 881,795   |    | 61,193    | 6.9%  | 31,405,553            | 93.8%                                      |     | 1,001,161   |
| 2006        | 33,740,612                        | 32,550,725                   | 96.5%   | 1,001,161                                       |    | 34,311    | 3.4%  | 32,585,036            | 93.8%                                      |     | 1,121,945   |
| 2007        | 35,636,033                        | 34,444,016                   | 96.7%   | 1,121,945                                       |    | 15,467    | 1.4%  | 34,459,483            | 93.7%                                      |     | 1,126,713   |

<sup>(</sup>a) Initial tax levy amounts exclude Industrial, Commercial, Downtown Development Authority, Tax Incremental Financing Authority tax abatement properties, Board of Review, and State Tax Tribunal adjustments.

<sup>(</sup>b) Tax collection amounts are net of refunds ordered by Boards of Review and the State Tax Tribunal.

<sup>(</sup>c) Compares total tax collections to initial tax levy and prior years tax receivable balances at year end.

## PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND SIX YEARS AGO

|                                   |                   | 2007 |  |                   | 2001 * |  |
|-----------------------------------|-------------------|------|--|-------------------|--------|--|
| Taxpayer                          | Taxable Value (a) | Rank | Percent of Total Authority Taxable Value | Taxable Value (a) | Rank   | Percent of Total Authority Taxable Value |
| Ford Motor Company                | \$ 2,276,167,815  | 1    | 1.37%                                    | \$ 3,023,395,410  | 1      | 2.52%                                    |
| <b>Detroit Edison Corporation</b> | 1,887,794,845     | 2    | 1.14%                                    | 1,736,894,317     | 4      | 1.45%                                    |
| General Motors Corporation        | 1,750,954,842     | 3    | 1.05%                                    | 1,768,964,668     | 3      | 1.47%                                    |
| Daimler/Chrysler                  | 1,367,349,156     | 4    | 0.82%                                    | 2,067,686,676     | 2      | 1.72%                                    |
| Consumers Power/Energy            | 288,860,062       | 5    | 0.17%                                    | 298,009,622       | 7      | 0.25%                                    |
| Pfizer Global                     | 268,044,317       | 6    | 0.16%                                    | -                 | -      | -  |
| Twelve Oaks/Taubman, et al.       | 214,959,608       | 7    | 0.13%                                    | 190,907,026       | 10     | 0.16%                                    |
| Marathon Oil                      | 173,900,387       | 8    | 0.10%                                    | -                 | -      | -  |
| Auto Alliance International       | 142,493,647       | 9    | 0.09%                                    | -                 | -      | -  |
| Towne Center Delaware, Inc.       | 129,211,983       | 10   | 0.08%                                    | -                 | -      | -  |
| Visteon                           | -                 | -    | -  | 513,551,858       | 5      | 0.43%                                    |
| Michigan Consolidated Gas         | -                 | -    | -  | 404,770,871       | 6      | 0.34%                                    |
| National Steel                    | -                 | -    | -  | 292,693,218       | 8      | 0.24%                                    |
| Rouge Steel                       | <del>-</del>      |      | <del>-</del>                             | 217,000,300       | 9      | 0.18%                                    |
| Total ten largest taxpayers       | \$ 8,499,736,662  |      | 5.11%                                    | \$10,513,873,966  |        | 8.76%                                    |

<sup>\*</sup> The oldest history available to H.C.M.A. for the top ten taxpayers is 2001. Nine year old history (1998) is not available.

<sup>(</sup>a) Taxable values include Industrial Facility Act 198 properties and Commercial Facility Act 255 properties. Taxable values have been combined if the taxpayer has locations in more than one county.

# HURON-CLINTON METROPOLITAN AUTHORITY DEMOGRAPHIC STATISTICS

|                        |            | Total Populatio | n by County (a)  |                    |           |           |
|------------------------|------------|-----------------|------------------|--------------------|-----------|-----------|
| Year                   | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     | Total     |
| 1940                   | 26,725     | 107,638         | 254,068          | 80,810             | 2,015,623 | 2,484,864 |
| 1950                   | 38,233     | 184,961         | 396,001          | 134,606            | 2,435,235 | 3,189,036 |
| 1960                   | 38,233     | 405,804         | 690,259          | 172,440            | 2,666,297 | 3,973,033 |
| 1970                   | 58,967     | 626,204         | 907,871          | 234,103            | 2,670,368 | 4,497,513 |
| 1980                   | 100,289    | 694,600         | 1,011,793        | 264,748            | 2,337,891 | 4,409,321 |
| 1990                   | 115,645    | 717,400         | 1,083,592        | 282,937            | 2,111,687 | 4,311,261 |
| 2000                   | 156,951    | 788,149         | 1,194,156        | 322,895            | 2,061,162 | 4,523,313 |
| 2007                   | 183,194    | 831,077         | 1,206,089        | 350,003            | 1,985,101 | 4,555,464 |
|                        |            |                 | umber of Househo | olds by County (b) |           |           |
|                        | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     | Total     |
|                        | 55,384     | 309,203         | 471,115          | 125,327            | 768,440   | 1,729,469 |
|                        |            | Household Incom | ne by County (b) |                    |           |           |
| Income                 | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     | Total     |
| Less than \$10,000     | 1,564      | 16,841          | 21,981           | 9,960              | 92,221    | 142,567   |
| \$10,000 to \$14,999   | 1,514      | 14,229          | 16,449           | 5,715              | 48,855    | 86,762    |
| \$15,000 to \$24,999   | 3,394      | 31,627          | 39,238           | 12,388             | 99,816    | 186,463   |
| \$25,000 to \$34,999   | 4,483      | 35,120          | 43,722           | 13,577             | 93,954    | 190,856   |
| \$35,000 to \$49,999   | 7,263      | 48,613          | 64,281           | 18,493             | 119,059   | 257,709   |
| \$50,000 to \$74,999   | 12,925     | 70,908          | 97,196           | 24,139             | 144,208   | 349,376   |
| \$75,000 to \$99,999   | 10,083     | 44,675          | 69,248           | 16,365             | 81,981    | 222,352   |
| \$100,000 to \$149,999 | 9,838      | 35,966          | 69,671           | 15,960             | 62,511    | 193,946   |
| \$150,000 to \$199,999 | 2,361      | 6,981           | 23,826           | 4,467              | 13,796    | 51,431    |
| \$200,000 or more      | 1,906      | 4,542           | 25,778           | 4,401              | 12,225    | 48,852    |
|                        |            |                 | Median Househ    | old Income (c)     |           |           |
|                        | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     |           |
|                        | \$71,683   | \$52,784        | \$64,293         | \$55,431           | \$38,743  |           |
|                        |            | Ethnicity by    | County (d)       |                    |           |           |
| Ethnicity              | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     | Total     |
| White                  | 172,591    | 744,381         | 991,855          | 262,664            | 1,083,712 | 3,255,203 |
| Black                  | 1,054      | 40,002          | 139,347          | 41,804             | 849,560   | 1,071,767 |
| American Indian        | 773        | 2,740           | 3,317            | 1,275              | 7,787     | 15,892    |
| Asian                  | 1,372      | 23,549          | 61,882           | 25,906             | 43,586    | 156,295   |
| Other                  | 114        | 238             | 355              | 162                | 811       | 1,680     |
| Two or more races      | 1,634      | 11,750          | 16,583           | 7,380              | 30,746    | 68,093    |
|                        |            | Age by C        | ounty (d)        |                    |           |           |
| Age                    | Livingston | Macomb          | Oakland          | Washtenaw          | Wayne     | Total     |
| under 5                | 10,139     | 50,316          | 76,857           | 20,869             | 145,992   | 304,173   |
| 5 through 9            | 12,553     | 53,473          | 81,521           | 20,570             | 149,162   | 317,279   |
| 10 through 14          | 14,104     | 56,889          | 87,774           | 20,605             | 172,280   | 351,652   |
| 15 through 19          | 13,471     | 51,456          | 79,594           | 27,964             | 141,776   | 314,261   |
| 20 through 24          | 12,343     | 51,111          | 66,797           | 28,620             | 127,168   | 286,039   |
| 25 through 34          | 20,738     | 112,408         | 149,324          | 63,289             | 263,775   | 609,534   |
| 35 through 44          | 30,064     | 131,816         | 201,077          | 51,696             | 301,327   | 715,980   |
| 45 through 54          | 29,234     | 120,813         | 197,309          | 46,811             | 289,728   | 683,895   |
| 55 through 59          | 10,914     | 47,053          | 77,290           | 18,068             | 110,113   | 263,438   |
| 60 through 64          | 7,999      | 37,137          | 55,901           | 12,026             | 80,032    | 193,095   |
| 65 through 74          | 8,711      | 52,392          | 68,008           | 14,737             | 110,102   | 253,950   |
|                        |            |                 |                  |                    |           |           |
| 75 through 84          | 5,408      | 42,044          | 52,031           | 10,182             | 90,839    | 200,504   |

- (a) Data from the 2007 U. S. Census Population Estimate.
- (b) Data from the 2000 U.S. Census

85 and over

- (c) Data from the 2004 U.S. Census
- (d) Data as of July 1, 2004 from the State of Michigan in collaboration with the Population Estimate Branch of the U.S. Census.

15,752

1,860

19,856

3,754

33,908

75,130

# HURON-CLINTON METROPOLITAN AUTHORITY FULL-TIME EQUIVALENT AUTHORITY EMPLOYEES BY LOCATION 2006 THROUGH 2007

|                            | 2006 | 2007 |
|----------------------------|------|------|
| cocation                   |      |      |
| Administrative Office      | 34   | 35   |
| Engineering/Planning       | 15   | 17   |
| Metro Beach Metropark      | 67   | 65   |
| Kensington Metropark       | 98   | 101  |
| Lower Huron Metropark      | 37   | 39   |
| Hudson Mills Metropark     | 37   | 34   |
| Stony Creek Metropark      | 50   | 60   |
| Willow/Oakwoods Metroparks | 50   | 48   |
| Lake Erie Metropark        | 58   | 56   |
| Wolcott Mill Metropark     | 25   | 24   |
| Indian Springs Metropark   | 30   | 27   |
| Huron Meadows Metropark    | 19   | 18   |
| otal                       | 520  | 523  |

#### HURON-CLINTON METROPOLITAN AUTHORITY CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM 2006 THROUGH 2007

|  | 2006      | 2007      |
|--|-----------|-----------|
| Number of Regional Parks                           | 13        | 13        |
| Acres  |           |           |
| Developed  | 5,800     | 5,800     |
| Undeveloped  | 18,044    | 18,044    |
| Under Recreational Lease to Other Agencies         | 600       | 600       |
| Total  | 24,444    | 24,444    |
| Attendance   | 8,742,396 | 9,065,729 |
| Basketball Courts                                  | 18        | 18        |
| Boat Launch Ramps                                  | 44        | 44        |
| Boat/ Canoe Rental Facilities                      | 5         | 5         |
| Buildings  |           |           |
| Number of Buildings Maintained                     | 315       | 318       |
| Square Footage of Buildings Maintained             | 656,170   | 663,088   |
| Cross Country Ski Trails - Number of Miles         | 59        | 59        |
| Disc Golf  |           |           |
| Courses  | 5         | 5         |
| Holes  | 120       | 120       |
| Equestrian Trails - Number of Miles                | 29        | 29        |
| Excursion Boat                                     | 1         | 1         |
| General Grounds Maintenance - Acres Mowed Annually | 3,032     | 2,982     |
| Golf Courses                                       |           |           |
| Regulation 18 Hole Courses                         | 8         | 8         |
| Number of Golf Rounds                              | 241,832   | 231,599   |
| Par 3 Courses                                      | 2         | 2         |
| Number of Golf Rounds                              | 31,273    | 31,546    |
| Driving Ranges                                     | 5         | 5         |
| Ice Skating Rinks - Outdoor                        | 9         | 9         |

#### HURON-CLINTON METROPOLITAN AUTHORITY CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM 2006 THROUGH 2007

|   | 2006               | 2007               |
|---|--------------------|--------------------|
| Interpretive Centers  |                    |                    |
| Environmental Discovery Center                              | 1                  | 1                  |
| Farm Centers  | 2                  | 2                  |
| Grist Mill  | 1                  | 1                  |
| Nature Centers  | 6                  | 6                  |
| Mobile Metropark  | 1 542 225          | 1 (2)( 410         |
| Number of Visitors Number of Interpretive Programs          | 1,543,225<br>9,822 | 1,636,410<br>9,696 |
|   |                    |                    |
| Hike/ Bike Trails (paved) - Number of Miles of Paved Trails | 54                 | 54                 |
| Marinas - Number of Boat Slips                              | 554                | 554                |
| Miles of Shoreline  | 100                | 100                |
| Nature Trails - Number of Miles                             | 53                 | 53                 |
| Outdoor Dance Centers                                       | 2                  | 2                  |
| Number of Patrol Vehicles                                   | 34                 | 32                 |
| Number of Law Violations                                    |                    |                    |
| Arrests   | 43                 | 40                 |
| Traffic Violations  | 644                | 493                |
| Other Violations  | 310                | 168                |
| Parking Lots - Square Yards Maintained                      | 814,428            | 814,428            |
| Picnicking  |                    |                    |
| Number of Picnic Areas                                      | 85                 | 85                 |
| Number of Picnic Shelters                                   | 82                 | 83                 |
| Play Areas/ Tot Lots  | 45                 | 45                 |
| Road System - Number of Lane Miles Maintained               | 166                | 166                |
| Skate Parks   | 1                  | 1                  |
| Sledding/ Toboggan Hills                                    | 18                 | 18                 |
| Swimming  |                    |                    |
| Beaches   | 5                  | 5                  |
| Pools   | 4                  | 4                  |
| Spray Pads  | 2                  | 3                  |
| Tennis Courts   | 9                  | 9                  |

#### HURON-CLINTON METROPOLITAN AUTHORITY METROPARK GENERAL GOVERNMENTAL EXPENDITURES BY TYPE (a) 1998 through 2007 (Unaudited)

General Capital **Engineering** Capital Major Planning & **Projects** Land General **Park Debt** & Planning Improvements Equipment Acquisition Maintenance Administration **Engineering Fund** Service Year **Operations** Total 1998 \$479,247 \$3,219,789 \$2,048,714 \$779,451 \$1,259,896 \$3,009,699 \$22,584,896 \$1,563,279 \$ \$35,623,539 \$678,568 1999 413,018 2,585,075 2,263,740 349,993 1,046,587 3,391,294 717,472 23,015,522 263,028 34,045,729 2000 442,346 3,554,743 2,476,517 385,853 1,627,146 3,412,143 744,879 24,105,949 310,672 37,060,248 \_ 2001 851,255 6,556,137 2,388,964 474,162 710,288 3,732,417 918,464 25,011,858 40,784,359 122,514 18,300 2002 1,292,158 5,859,604 2,103,987 1,084,834 158,918 4,000,801 1,005,208 26,364,199 170,733 43,920 42,084,362 1,823,479 2003 542,773 757,854 8,954,353 1,841,433 4,610,912 1,095,749 26,790,021 293,520 43,920 46,754,014 2004 853,857 2,222,627 975,639 8,530,468 440,111 4,874,199 1,042,024 27,545,339 288,704 43,920 46,816,888 2005 1,015,643 6,525,798 2,164,707 2,554,122 760,249 1,022,421 28,506,499 871,169 43,920 48,630,770 5,166,242 2006 723,530 9,663,892 2,497,008 213.825 693,405 5,337,720 1,068,791 29,616,888 1,526,645 25,620 51,367,324 2007 769,138 9,264,959 3,006,105 12,850 761,662 5,470,820 30,885,676 763,973 52,099,622

1,164,439

<sup>(</sup>a) Includes General and Capital Projects Funds.

#### METROPARK GENERAL GOVERNMENTAL EXPENDITURES BY TYPE (a)

#### 1998 through 2007

|                            | 1998      | 1999      | 2000      | 2001       | 2002       | 2003      | 2004      | 2005      | 2006      | 2007       | Total      |
|----------------------------|-----------|-----------|-----------|------------|------------|-----------|-----------|-----------|-----------|------------|------------|
| Engineering and planning   |           |           |           |            |            |           |           |           |           |            |            |
| Metro Beach Metropark      | \$ 64,956 | \$ 74,080 | \$ 82,800 | \$ 117,643 | \$ 100,111 | \$ 21,695 | \$ 37,887 | \$ 90,856 | \$ 29,396 | \$ 169,151 | \$ 788,575 |
| Kensington Metropark       | 65,722    | 90,384    | 104,410   | 109,095    | 61,770     | 70,753    | 306,915   | 145,424   | 122,709   | 244,555    | 1,321,737  |
| Lower Huron Metropark      | 13,635    | 7,190     | 8,116     | 15,427     | 84,205     | 59,998    | 76,990    | 444,519   | 356,315   | 140,359    | 1,206,754  |
| Dexter/Delhi/Hudson Mills  |           |           |           |            |            |           |           |           |           |            |            |
| Metroparks                 | 17,110    | 17,449    | 53,663    | 42,069     | 62,081     | 38,589    | 35,760    | 58,317    | 10,620    | 24,912     | 360,571    |
| Stony Creek Metropark      | 52,998    | 17,219    | 11,259    | 25,753     | 20,795     | 43,914    | 53,965    | 104,522   | 88,882    | 82,984     | 502,291    |
| Willow/Oakwoods Metroparks | 24,322    | 14,469    | 9,090     | 27,541     | 56,027     | 51,935    | 18,789    | 9,120     | 18,741    | 18,783     | 248,817    |
| Lake Erie Metropark        | 86,311    | 96,475    | 56,342    | 82,364     | 87,912     | 75,474    | 52,883    | 36,914    | 23,094    | 18,949     | 616,718    |
| Wolcott Mill Metropark     | 45,108    | 33,772    | 37,822    | 31,731     | 26,423     | 55,579    | 72,134    | 21,944    | 18,118    | 12,990     | 355,621    |
| Indian Springs Metropark   | 97,651    | 24,678    | 49,034    | 372,621    | 788,055    | 338,525   | 195,367   | 98,067    | 39,969    | 44,893     | 2,048,860  |
| Huron Meadows Metropark    | 11,434    | 37,302    | 29,811    | 27,011     | 4,779      | 1,392     | 3,167     | 5,960     | 15,686    | 11,562     | 148,104    |
| Total                      | 479,247   | 413,018   | 442,346   | 851,255    | 1,292,158  | 757,854   | 853,857   | 1,015,643 | 723,530   | 769,138    | 7,598,046  |
| Capital improvements       |           |           |           |            |            |           |           |           |           |            |            |
| Administrative Office      | -         | -         | -         | -          | 52,200     | -         | 18,997    | -         | -         | -          | 71,197     |
| Metro Beach Metropark      | 704,403   | 499,235   | 979,340   | 2,207,116  | 768,261    | 810,665   | 126,665   | 202,995   | 65,937    | 579,934    | 6,944,551  |
| Kensington Metropark       | 74,120    | 588,695   | 845,201   | 658,013    | 1,192,857  | 253,106   | 149,361   | 1,986,107 | 2,360,510 | 718,955    | 8,826,925  |
| Dexter-Delhi Metropark     | -         | 81,785    | -         | 81,485     | -          | 226,024   | -         | -         | -         | 9,360      | 398,654    |
| Lower Huron Metropark      | 31,807    | 15,919    | 42,018    | 413,101    | 169,844    | 608,307   | 443,517   | 176,055   | 2,374,332 | 6,786,970  | 11,061,870 |
| Hudson Mills Metropark     | 49,995    | 124,412   | 93,235    | 585,142    | 422,943    | 258,237   | 81,661    | 40,756    | 49,281    | 89,457     | 1,795,119  |
| Stony Creek Metropark      | 87,371    | 90,423    | 170,894   | 294,103    | 449,660    | 401,809   | 207,697   | 835,754   | 3,567,273 | 612,747    | 6,717,731  |
| Willow/Oakwoods Metroparks | 351,836   | 74,206    | 73,327    | 429,542    | 281,140    | 835,059   | 628,575   | 132,920   | 238,977   | 14,716     | 3,060,298  |
| Lake Erie Metropark        | 477,022   | 866,754   | 820,797   | 690,602    | 563,620    | 790,485   | 1,373,495 | 1,053,897 | 309,228   | 14,763     | 6,960,663  |
| Wolcott Mill Metropark     | 1,269,948 | 68,070    | 237,120   | 206,335    | 526,726    | 186,269   | 409,822   | 382,150   | 343,871   | 42,869     | 3,673,180  |
| Indian Springs Metropark   | 138,611   | 55,882    | 23,208    | 234,026    | 1,193,345  | 4,541,755 | 5,048,973 | 1,688,696 | 307,415   | 288,883    | 13,520,794 |
| Huron Meadows Metropark    | 34,676    | 119,694   | 269,603   | 706,672    | 189,008    | 42,637    | 41,705    | 26,468    | 32,159    | 97,693     | 1,560,315  |
| Cost Share Other Agencies  |           | _         | _         | 50,000     | 50,000     | _         | _         | _         | 14,909    | 8,612      | 123,521    |
|                            |           |           |           |            |            |           |           |           |           |            |            |

#### METROPARK GENERAL GOVERNMENTAL EXPENDITURES BY TYPE (a)

#### 1998 through 2007

|                                      | 1998      | 1999      | 2000      | 2001      | 2002      | 2003      | 2004      | 2005      | 2006      | 2007      | Total      |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Equipment                            |           |           |           |           |           |           |           |           |           |           |            |
| Administrative Office                | 88,668    | 69,778    | 161,773   | 86,821    | 108,946   | 42,060    | 166,333   | 139,760   | 96,951    | 77,084    | 1,038,174  |
| Central Pool Equipment               | 82,373    | 179,839   | 73,812    | 77,888    | 150,918   | 72,746    | 42,402    | 28,726    | 9,364     | 123,749   | 841,817    |
| Metro Beach Metropark                | 188,494   | 58,248    | 259,638   | 232,385   | 289,259   | 211,863   | 253,728   | 127,354   | 157,643   | 179,688   | 1,958,300  |
| Kensington Metropark                 | 177,344   | 254,537   | 498,225   | 492,797   | 341,587   | 373,116   | 387,659   | 460,615   | 337,725   | 439,613   | 3,763,218  |
| Lower Huron Metropark                | 108,256   | 244,454   | 89,093    | 181,332   | 149,880   | 93,438    | 139,166   | 59,829    | 164,618   | 37,796    | 1,267,862  |
| Hudson Mills Metropark               | 145,820   | 179,855   | 209,149   | 280,478   | 199,324   | 229,657   | 131,460   | 65,252    | 326,217   | 224,144   | 1,991,356  |
| Stony Creek Metropark                | 141,985   | 244,365   | 348,139   | 142,239   | 194,702   | 93,402    | 110,187   | 175,402   | 219,227   | 1,014,991 | 2,684,639  |
| Willow/Oakwoods Metroparks           | 224,004   | 154,200   | 226,177   | 335,771   | 249,450   | 181,343   | 157,162   | 213,683   | 499,262   | 275,013   | 2,516,065  |
| Lake Erie Metropark                  | 277,182   | 290,952   | 236,304   | 310,626   | 169,408   | 129,613   | 366,267   | 196,337   | 234,135   | 377,222   | 2,588,046  |
| Wolcott Mill Metropark               | 291,505   | 366,428   | 44,358    | 125,782   | 122,295   | 61,677    | 70,006    | 256,663   | 125,892   | 67,964    | 1,532,570  |
| Indian Springs Metropark             | 268,985   | 116,663   | 85,627    | 100,265   | 102,836   | 214,273   | 246,294   | 129,416   | 185,499   | 151,405   | 1,601,263  |
| Huron Meadows Metropark              | 54,098    | 104,421   | 244,222   | 22,580    | 25,382    | 120,291   | 151,963   | 311,670   | 140,475   | 37,436    | 1,212,538  |
| Total                                | 2,048,714 | 2,263,740 | 2,476,517 | 2,388,964 | 2,103,987 | 1,823,479 | 2,222,627 | 2,164,707 | 2,497,008 | 3,006,105 | 22,995,848 |
| Land acquisition                     |           |           |           |           |           |           |           |           |           |           |            |
| Kensington Metropark                 | 1,513     | 4,000     | 364,111   | (6,260)   | 2,000     | 4,000     | 3,200     | -         | -         | -         | 372,564    |
| Hudson Mills Metropark               | -         | 2,575     | -         | -         | -         | -         | -         | -         | -         | -         | 2,575      |
| Lake Erie Metropark                  | 12,238    | 12,238    | 12,238    | 12,238    | 12,238    | -         | -         | -         | -         | -         | 61,190     |
| Wolcott Mill Metropark               | 757,583   | 330,298   | 4,979     | 43,603    | 678,140   | 1,823,989 | 968,439   | 2,553,622 | -         | 11,850    | 7,172,503  |
| Indian Springs Metropark             | 774       | -         | 2,400     | -         | 125,019   | -         | 4,000     | 500       | 213,825   | 1,000     | 347,518    |
| Huron Meadows                        | -         | -         | -         | 414,427   | 239,483   | 154       | -         | -         | -         | -         | 654,064    |
| Other Metroparks                     | 7,343     | 882       | 2,125     | 10,154    | 27,954    | 13,290    |           |           |           |           | 61,748     |
| Total                                | 779,451   | 349,993   | 385,853   | 474,162   | 1,084,834 | 1,841,433 | 975,639   | 2,554,122 | 213,825   | 12,850    | 8,672,162  |
| Major maintenance                    |           |           |           |           |           |           |           |           |           |           |            |
| Administrative Office - Engineering/ |           |           |           |           |           |           |           |           |           |           |            |
| General Planning                     | 92,077    | 110,587   | 111,312   | 86,896    | 8,578     | 41,930    | 14,471    | 31,961    | 52,128    | 38,154    | 588,094    |
| Metro Beach Metropark                | 306,922   | 74,459    | 310,683   | 253,609   | -         | 104,111   | 66,940    | 39,450    | 213,324   | 63,025    | 1,432,523  |
| Kensington Metropark                 | 394,283   | 260,012   | 242,043   | 44,757    | 20,000    | 20,314    | 65,732    | 177,996   | 106,745   | 219,079   | 1,550,961  |
| Lower Huron Metropark                | 38,052    | 124,327   | 136,218   | 53,602    | 25,434    | 30,588    | -         | 54,396    | -         | -         | 462,617    |
| Hudson Mills Metropark               | 62,034    | 20,806    | 12,862    | 15,615    | 13,946    | -         | -         | 23,739    | 12,486    | 30,038    | 191,526    |
| Stony Creek Metropark                | 167,389   | 106,211   | 95,847    | 40,288    | 42,128    | 87,756    | 183,943   | 129,910   | 113,320   | 175,530   | 1,142,322  |
| Willow Metropark                     | 75,024    | 42,258    | 267,806   | 58,570    |           | 40,130    | 69,180    | 96,297    | 68,959    | 85,355    | 803,579    |

#### METROPARK GENERAL GOVERNMENTAL EXPENDITURES BY TYPE (a)

#### 1998 through 2007

|                                      | 1998       | 1999       | 2000       | 2001       | 2002       | 2003       | 2004       | 2005       | 2006       | 2007       | Total       |
|--------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Oakwoods Metropark                   | -          | 58,965     | 59,452     | -          | -          | 14,096     | -          | 22,378     | -          |            | 154,891     |
| Lake Erie Metropark                  | 32,546     | 184,570    | 202,095    | 100,135    | 24,168     | 132,829    | -          | 169,882    | 41,393     | 81,453     | 969,071     |
| Wolcott Mill Metropark               | 31,045     | 41,580     | 128,328    | 12,433     | -          | 71,019     | 39,845     | 14,240     | 36,825     | 32,032     | 407,347     |
| Indian Springs Metropark             | -          | -          | 30,186     | 44,383     | 24,665     | -          | -          | -          | 11,080     | -          | 110,314     |
| Huron Meadows Metropark              | 60,524     | 22,812     | 30,314     |            |            |            |            |            | 37,145     | 36,996     | 187,791     |
| Total                                | 1,259,896  | 1,046,587  | 1,627,146  | 710,288    | 158,918    | 542,773    | 440,111    | 760,249    | 693,405    | 761,662    | 8,001,035   |
| General administration               |            |            |            |            |            |            |            |            |            |            |             |
| Administrative Office                | 3,009,699  | 3,391,294  | 3,412,143  | 3,732,417  | 4,000,801  | 4,610,912  | 4,874,199  | 5,166,242  | 5,337,720  | 5,470,820  | 43,006,247  |
| General Planning/Engineering         | 678,568    | 717,472    | 744,879    | 918,464    | 1,005,208  | 1,095,749  | 1,042,024  | 1,022,421  | 1,068,791  | 1,164,439  | 9,458,015   |
| Park operations                      |            |            |            |            |            |            |            |            |            |            |             |
| Metro Beach Metropark                | 2,984,974  | 3,009,423  | 3,070,495  | 3,447,245  | 3,499,164  | 3,576,481  | 3,660,261  | 3,705,877  | 3,855,113  | 3,912,779  | 34,721,812  |
| Kensington Metropark                 | 4,616,790  | 5,002,595  | 5,314,204  | 5,116,128  | 5,360,464  | 5,305,731  | 5,538,977  | 5,616,835  | 5,826,464  | 6,131,556  | 53,829,744  |
| Lower Huron Metropark                | 1,631,532  | 1,613,995  | 1,737,626  | 1,794,903  | 1,894,862  | 1,965,033  | 2,007,223  | 2,156,031  | 2,331,405  | 2,398,765  | 19,531,375  |
| Dexter/Delhi/Hudson Mills Metroparks | 1,765,476  | 1,859,190  | 1,996,729  | 2,147,988  | 2,284,270  | 2,320,032  | 2,315,986  | 2,469,310  | 2,618,337  | 2,536,332  | 22,313,650  |
| Stony Creek Metropark                | 2,469,403  | 2,600,665  | 2,728,101  | 2,940,725  | 3,052,824  | 2,959,248  | 3,107,493  | 3,106,486  | 3,276,287  | 4,116,165  | 30,357,397  |
| Willow/Oakwoods Metroparks           | 2,581,779  | 2,678,337  | 2,631,108  | 2,716,708  | 2,840,245  | 2,908,505  | 2,944,874  | 3,008,507  | 2,947,233  | 2,944,961  | 28,202,257  |
| Lake Erie Metropark                  | 2,712,279  | 2,806,214  | 2,933,422  | 3,051,030  | 3,308,262  | 3,315,965  | 3,308,038  | 3,442,800  | 3,571,218  | 3,509,711  | 31,958,939  |
| Wolcott Mill Metropark               | 1,368,183  | 1,241,961  | 1,429,895  | 1,489,034  | 1,567,083  | 1,512,385  | 1,557,867  | 1,674,284  | 1,738,010  | 1,754,438  | 15,333,140  |
| Indian Springs Metropark             | 1,175,724  | 1,240,727  | 1,246,648  | 1,311,420  | 1,394,297  | 1,437,469  | 1,738,209  | 1,889,840  | 1,974,781  | 1,962,749  | 15,371,864  |
| Huron Meadows Metropark              | 804,669    | 734,993    | 794,096    | 869,800    | 969,319    | 1,018,664  | 1,039,036  | 1,027,218  | 1,048,674  | 1,072,271  | 9,378,740   |
| Central Warehouse/Garage/Other       | 474,087    | 227,422    | 223,625    | 126,877    | 193,409    | 470,508    | 327,375    | 409,311    | 429,366    | 545,949    | 3,427,929   |
| Total                                | 22,584,896 | 23,015,522 | 24,105,949 | 25,011,858 | 26,364,199 | 26,790,021 | 27,545,339 | 28,506,499 | 29,616,888 | 30,885,676 | 264,426,847 |
| Debt service                         |            |            |            |            |            |            |            |            |            |            |             |
| Principal                            |            |            |            | 12,468     | 31,662     | 34,278     | 37,111     | 40,178     | 24,953     | -          | 180,650     |
| Interest                             |            |            |            | 5,832      | 12,258     | 9,642      | 6,809      | 3,742      | 667        |            | 38,950      |
|                                      |            |            |            | 18,300     | 43,920     | 43,920     | 43,920     | 43,920     | 25,620     | -          | 219,600     |

#### METROPARK GENERAL GOVERNMENTAL EXPENDITURES BY TYPE (a)

#### 1998 through 2007

|                                    | 1998         | 1999         | 2000         | 2001         | 2002         | 2003         | 2004         | 2005         | 2006         | 2007         | Total         |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Capital projects fund              |              |              |              |              |              |              |              |              |              |              |               |
| Administrative Office-Engineering/ |              |              |              |              |              |              |              |              |              |              |               |
| General Planning                   | 50,620       | 6,941        | 20,065       | -            | -            | -            | -            | -            | -            | -            | 77,626        |
| Metro Beach Metropark              | 1,334,804    | 207,298      | -            | -            | 21,616       | 77,841       | -            | -            | -            | -            | 1,641,559     |
| Kensington Metropark               | -            | -            | 239,224      | 112,014      | 7,434        | 8,700        | -            | (7,000)      | -            | -            | 360,372       |
| Lower Huron Metropark              | -            | -            | -            | 10,500       | 141,683      | 206,979      | 37,462       | 130,277      | 1,474,985    | 672,466      | 2,674,352     |
| Stony Creek Metropark              | 177,854      | 48,789       | 51,383       | -            | -            | -            | -            | -            | -            | -            | 278,026       |
| Oakwoods Metropark                 | -            | -            | -            | -            | -            | -            | -            | -            | 51,660       | 91,507       | 143,167       |
| Lake Erie Metropark                | -            | -            | -            | -            | -            | -            | 39,675       | 747,892      | -            | -            | 787,567       |
| Cost Share Other Agencies          |              |              |              |              |              |              | 211,567      |              |              |              | 211,567       |
| Total                              | 1,563,278    | 263,028      | 310,672      | 122,514      | 170,733      | 293,520      | 288,704      | 871,169      | 1,526,645    | 763,973      | 6,174,236     |
| Total expenditures                 | \$35,623,538 | \$34,045,729 | \$37,060,248 | \$40,784,359 | \$42,084,362 | \$46,754,014 | \$46,816,888 | \$48,630,770 | \$51,367,324 | \$52,099,622 | \$435,266,854 |

#### HURON-CLINTON METROPOLITAN AUTHORITY METROPARK GENERAL GOVERNMENTAL REVENUES BY SOURCE (a) 1998 through 2007

|      |                     |                   |              |           |            |               | Other     | Capital         |               |
|------|---------------------|-------------------|--------------|-----------|------------|---------------|-----------|-----------------|---------------|
|      |                     | Park              |              |           |            |               | Financing | <b>Projects</b> |               |
| Year | <b>Property Tax</b> | <b>Operations</b> | Interest     | Grants    | Gifts      | Miscellaneous | Sources   | Fund            | Total         |
| 1998 | \$ 21,891,950       | \$ 12,399,641     | \$ 1,401,785 | \$ 81,859 | \$ 295,755 | \$ 381,739    | \$ -      | \$ 642,255      | \$ 37,094,984 |
| 1999 | 23,223,987          | 12,339,493        | 1,494,672    | 444,555   | 41,357     | 370,984       | -         | 430,656         | 38,345,704    |
| 2000 | 24,711,866          | 12,089,229        | 2,189,139    | 53,035    | 75,269     | 3,209         | 410,955   | 666,104         | 40,198,806    |
| 2001 | 25,771,828          | 12,093,805        | 1,644,301    | 263,479   | 67,177     | 37,236        | 771,793   | 805,347         | 41,454,966    |
| 2002 | 27,462,221          | 11,785,643        | 732,523      | 377,185   | 97,011     | 66,494        | 280,663   | 829,971         | 41,631,711    |
| 2003 | 29,014,371          | 12,869,032        | 1,076,798    | 539,374   | 95,528     | 35,833        | 312,540   | 1,190,700       | 45,134,176    |
| 2004 | 30,081,579          | 12,868,520        | 1,276,419    | 90,687    | 102,379    | 750,904       | 7,504,896 | 968,208         | 53,643,592    |
| 2005 | 31,398,443          | 13,247,181        | 1,328,532    | 58,453    | 43,756     | 187,920       | 479,627   | 1,138,589       | 47,882,501    |
| 2006 | 32,597,201          | 12,814,635        | 1,736,966    | 78,989    | 128,136    | 1,517,962     | 533,977   | 1,034,570       | 50,442,436    |
| 2007 | 34,547,937          | 13,807,794        | 1,891,920    | 59,890    | 306,885    | 52,467        | 259,564   | 929,849         | 51,856,306    |

<sup>(</sup>a) Includes General Fund and Capital Projects Fund.

#### METROPARK OPERATING REVENUES BY PARK

#### 1998 through 2007

| Park                        | 1998         | 1999          | 2000          | 2001          | 2002          | 2003         | 2004         | 2005          | 2006          | 2007          | Total         |
|-----------------------------|--------------|---------------|---------------|---------------|---------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Metro Beach Metropark       | \$ 1,704,014 | \$ 1,689,384  | \$ 1,444,299  | \$ 1,729,497  | \$ 1,616,428  | \$ 1,718,995 | \$ 1,706,641 | \$ 1,776,918  | \$ 1,678,727  | \$ 1,683,188  | \$ 16,748,091 |
| Kensington Metropark        | 2,390,943    | 2,401,157     | 2,526,002     | 2,362,959     | 2,293,457     | 2,521,970    | 2,541,331    | 2,512,743     | 2,466,744     | 2,719,304     | 24,736,610    |
| Lower Huron Metropark       | 410,210      | 417,279       | 393,141       | 435,070       | 423,839       | 464,404      | 473,366      | 479,665       | 477,587       | 455,934       | 4,430,495     |
| Dexter/ Delhi/ Hudson Mills |              |               |               |               |               |              |              |               |               |               |               |
| Metroparks                  | 1,160,829    | 1,134,200     | 1,126,461     | 1,037,312     | 1,042,725     | 1,134,599    | 1,127,649    | 1,111,870     | 1,013,139     | 966,415       | 10,855,199    |
| Stony Creek Metropark       | 1,068,708    | 1,103,042     | 1,126,991     | 1,244,153     | 1,240,385     | 1,471,936    | 1,494,395    | 1,531,285     | 1,524,353     | 2,381,566     | 14,186,814    |
| Willow/ Oakwoods Metroparks | 1,101,032    | 1,162,796     | 1,118,426     | 1,086,140     | 1,095,755     | 1,212,974    | 1,173,863    | 1,285,544     | 1,280,234     | 1,289,490     | 11,806,254    |
| Lake Erie Metropark         | 1,781,852    | 1,828,731     | 1,679,765     | 1,740,176     | 1,786,017     | 1,771,019    | 1,701,452    | 1,864,892     | 1,777,956     | 1,703,153     | 17,635,013    |
| Wolcott Mill Metropark      | 737,798      | 967,253       | 688,543       | 583,617       | 470,568       | 504,944      | 505,481      | 590,325       | 584,720       | 607,896       | 6,241,145     |
| Indian Springs Metropark    | 955,946      | 922,968       | 956,069       | 981,642       | 910,526       | 956,387      | 975,859      | 955,438       | 953,005       | 961,002       | 9,528,842     |
| Huron Meadows Metropark     | 1,051,678    | 677,404       | 966,545       | 844,144       | 813,112       | 985,539      | 1,026,133    | 951,820       | 912,367       | 867,706       | 9,096,448     |
| Resident House/Land Leases  |              |               |               |               |               |              |              |               |               |               |               |
| Other                       | 33,317       | 32,295        | 60,386        | 40,102        | 89,597        | 79,297       | 127,010      | 129,258       | 135,285       | 159,827       | 886,374       |
| Administrative Office       | 3,314        | 2,984         | 2,601         | 8,993         | 3,234         | 46,968       | 15,340       | 57,423        | 10,518        | 12,313        | 163,688       |
| Total                       | \$12,399,641 | \$ 12,339,493 | \$ 12,089,229 | \$ 12,093,805 | \$ 11,785,643 | \$12,869,032 | \$12,868,520 | \$ 13,247,181 | \$ 12,814,635 | \$ 13,807,794 | \$126,314,973 |

#### METROPARK OPERATING REVENUES BY TYPE

1998 through 2007 (Unaudited)

| Type of Revenue             | 1998          | 1999          | 2000          | 2001          | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | Total         |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| E 10 '                      | Ф 707.014     | ¢ 012.200     | ¢ 921.022     | ф 502.750     | ф. (O( (57)   | e 707.001     | ¢ 914.600     | ¢ 057.010     | ф 925 224     | ¢ 925 021     | r 7.042.402   |
| Food Service                | \$ 787,914    | \$ 813,288    | \$ 831,022    | \$ 593,759    | \$ 696,657    | \$ 797,981    | \$ 814,600    | \$ 857,018    | \$ 825,334    | \$ 825,921    | \$ 7,843,493  |
| Bathhouse/ Pools/Lockers    | 470,430       | 509,927       | 387,248       | 554,754       | 573,402       | 433,924       | 364,197       | 549,641       | 535,703       | 718,952       | 5,098,178     |
| Dockage/ Boat Storage       | 501,757       | 456,778       | 443,840       | 446,838       | 468,450       | 436,286       | 457,255       | 449,014       | 429,671       | 418,323       | 4,508,213     |
| Boat Rentals                | 190,894       | 173,226       | 164,326       | 188,544       | 185,010       | 175,735       | 188,323       | 216,580       | 212,216       | 234,121       | 1,928,976     |
| Excursion Boat              | 24,572        | 19,858        | 22,019        | 24,305        | 21,927        | 21,602        | 26,202        | 28,157        | 27,503        | 30,867        | 247,012       |
| Cross Country Skiing        | 8,894         | 24,210        | 49,631        | 22,811        | 11,954        | 11,859        | 33,734        | 31,277        | 1,929         | 10,526        | 206,825       |
| Toll Collection             | 3,489,741     | 3,446,996     | 3,355,302     | 3,661,325     | 3,668,567     | 4,674,213     | 4,666,289     | 4,732,695     | 4,636,860     | 4,735,495     | 41,067,483    |
| Sundries                    | 181,290       | 173,222       | 165,018       | 171,542       | 165,816       | 140,319       | 137,190       | 150,577       | 133,270       | 138,831       | 1,557,075     |
| Games/ Eqiupment Rental     | 69,604        | 65,888        | 59,675        | 62,051        | 61,762        | 66,053        | 42,178        | 68,045        | 57,314        | 54,693        | 607,262       |
| Activity Center             | 25,875        | 21,500        | 19,525        | 23,650        | 43,735        | 42,590        | 55,950        | 55,950        | 75,005        | 74,030        | 437,810       |
| Reserved Picnics            | 170,640       | 181,198       | 212,739       | 258,325       | 241,093       | 252,117       | 255,985       | 254,985       | 281,353       | 301,071       | 2,409,505     |
| Golf Course                 | 6,080,843     | 6,070,325     | 5,980,234     | 5,605,143     | 5,230,150     | 5,283,738     | 5,294,569     | 5,247,066     | 4,994,534     | 5,626,147     | 55,412,748    |
| Miniature Golf              | 59,746        | 53,533        | 44,289        | 52,586        | 43,041        | 45,538        | 52,090        | 45,635        | 46,406        | 47,215        | 490,080       |
| Special Events              | 137,729       | 138,555       | 112,504       | 96,043        | 96,000        | 86,041        | 62,595        | 118,680       | 40,320        | 58,342        | 946,809       |
| Resident House/ Land/Leases | 33,317        | 32,295        | 60,386        | 40,105        | 50,578        | 79,296        | 85,487        | 84,369        | 90,180        | 106,774       | 662,786       |
| Livestock Sales             | 47,376        | 48,948        | 49,443        | 50,901        | 47,253        | 43,607        | 54,936        | 55,712        | 73,329        | 66,471        | 537,976       |
| Hay Rides                   | 38,592        | 28,111        | 35,430        | 33,427        | 35,854        | 44,568        | 52,497        | 47,728        | 42,587        | 43,621        | 402,414       |
| Site Location Fee           | 18,700        | 22,720        | 32,770        | 17,320        | 13,750        | 17,800        | 9,600         | 15,510        | 25,170        | 16,990        | 190,330       |
| Interpretive                | -             | -             | -             | -             | -             | 97,047        | 90,314        | 120,157       | 161,041       | 181,254       | 649,813       |
| Miscellaneous               | 38,546        | 39,361        | 49,264        | 175,372       | 119,596       | 106,896       | 110,395       | 107,570       | 110,363       | 101,279       | 958,643       |
| Other Park Revenues (a)     | 23,181        | 19,555        | 14,564        | 15,004        | 11,048        | 11,822        | 14,134        | 10,816        | 14,548        | 16,870        | 151,542       |
| Total                       | \$ 12,399,641 | \$ 12,339,493 | \$ 12,089,229 | \$ 12,093,805 | \$ 11,785,643 | \$ 12,869,032 | \$ 12,868,520 | \$ 13,247,181 | \$ 12,814,635 | \$ 13,807,794 | \$126,314,972 |

<sup>(</sup>a) Other Park revenues include overnight parking, Environmental Discovery Center and trackless train.



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# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

April 29, 2008

To the Board of Commissioners Trustees Huron-Clinton Metropolitan Authority Brighton, Michigan

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Huron-Clinton Metropolitan Authority (the "Authority"), as of and for the year ended December 31, 2007, (except for the Pension and Other Employee Benefit Trust Funds which are as of and for the year ended September 30, 2007) which collectively comprise the Authority's basic financial statements and have issued our report thereon dated April 29, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

Our consideration of the internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Authority's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Authority's financial statements that is more than inconsequential will not be prevented or detected by the Authority's internal control. We consider the deficiencies described below as items 2007-1 and 2007-2 to be significant deficiencies in internal control over financial reporting.

#### 2007-1 Segregation of Duties – Employee Pay Administration and Payroll Processing

**Criteria:** Management is responsible for establishing and maintaining effective internal

control over financial reporting and the safeguarding of the Authority's

assets.

**Condition:** During our audit we noted that the same individual is responsible for

employee pay administration (i.e. setting up new employees, adjusting pay

rates, deductions, etc.) and processing payroll.

Cause: This condition was primarily caused by the lack of staff and timing

constraints.

**Effect:** As a result of this condition, the District's cash and investments could be

potentially misappropriated or misstated.

**Recommendation:** We recommend that the Authority have a responsible person independent of

payroll processing perform the employee pay administration function.

View of Responsible Officials:

The Authority is in the process of establishing a new human resource and

payroll processing system that will segregate the employee pay administration

and payroll processing functions.

#### 2007-2 Pension and OPEB Funds on Authority's Accounting System

**Criteria:** Management is responsible for establishing and maintaining effective internal

control over financial reporting and the safeguarding of the Authority's

assets.

**Condition:** During our audit we noted that the transactions for the Pension and Retiree

Health Care Funds were not being recorded into the Authority's general

ledger.

Cause: This condition was primarily caused by management's decision to use a

spreadsheet system to account for Pension and Retiree Health Care

transactions.

**Effect:** The Authority's general ledger accounting system is an essential part of

maintaining good internal controls. As a result of this condition, the Authority's cash and investments could be potentially misappropriated or

misstated and not recognized in reasonable amount of time.

**Recommendation:** We recommend that the Authority use the general ledger accounting system

to record and account for Pension and Retiree Health Care transactions.

View of Responsible Officials:

The Authority is in the process of establishing procedures for recording

transactions to the Authority's general ledger for Pension and Retiree Health

Care transactions.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Authority's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to the management of the Authority in a separate letter dated April 29, 2008.

This report is intended solely for the information and use of management and the board members, and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

April 29, 2008

To the Board of Commissioners Huron-Clinton Metropolitan Authority Brighton, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Huron-Clinton Metropolitan Authority (the "Authority") for the year ended December 31, 2007, and have issued our report thereon dated April 29, 2008. Professional standards require that we provide you with the following information related to our audit.

#### Our Responsibility Under Auditing Standards Generally Accepted in the United States of America and Government Auditing Standards

As stated in our engagement letter dated March 3, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of the Authority. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Authority's compliance with certain provisions of laws, regulations, contracts and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters February 2008.

#### **Significant Audit Findings**

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Authority are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of sick and vacation banks.

We evaluated the key factors assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statements may be affected by unusual transactions, including nonrecurring transactions. However, we noted no unusual transactions during the audit period.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the

misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated April 29, 2008.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Entity's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the governing body and management of the Huron-Clinton Metropolitan Authority and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Rehmann Loham

#### **Huron-Clinton Metropolitan Authority**

#### **Comments and Recommendations**

#### For the Year Ended December 31, 2007

In planning and performing our audit of the financial statements of the Huron-Clinton Metropolitan Authority (the "Authority") as of and for the year ended December 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. The deficiencies we noted that we consider to be significant deficiencies are described in our report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards*.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

#### **Other Matters**

#### **System Access to Terminated Employees**

During our assessment of the Authority's internal controls, we noted that there was no clear communication process for terminated employees to the Authority's Information Technology (IT) department. This condition has the potential of terminated employees having access to the Authority's information system.

#### Recommendation:

We would recommend that the Authority develop a system of clear communication between the

#### **Huron-Clinton Metropolitan Authority**

#### **Comments and Recommendations**

#### For the Year Ended December 31, 2007

park administration, human resources and the information technology department to recognize terminated employees on a timely basis and to insure that any and all access to the Authority's information systems are ended.

### Governmental Accounting Standards Board Statement No. 45 – "Accounting and Financial Reporting by Employers for Posemployment Benefits Other than Pensions"

The Authority will be required to adopt GASB Statement No. 45 for the fiscal year ending December 31, 2008. This standard addresses financial accounting and reporting issues related to the Authority's other postemployment benefits other than pensions such as retiree health care and life insurance benefits.

The new standard will require the Authority to recognize the legacy liability of these benefits based on an actuarial valuation over a time frame not to exceed 30 years. In addition, the standard will require footnote and required supplementary information to be provided in the annual financial statements that is very similar to the Authority's pension system.

We have noted that the Authority has already been proactive in implementing this new standard by establishing a Retiree Health Care Trust Fund and has completed the actuarial evaluation.

#### **Recommendation:**

Regardless of the method that the Authority desires to fund this liability (rather through a pay-as-you-go basis or funding through the actuarial required contribution or some combination thereof) we would recommend that the Authority process all contributions and benefit payments through the Authority's Retiree Health Care Trust Fund. As such, the Authority will receive the benefit of the contributions and reduce the amount, if any, that would be required to be recorded at the Governmental-Wide financial statements for any shortfalls.

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